

Initial Review Report

North Sutherland

Dùthaich MhicAoidh

CONTENTS

SECTION 1	FORWARD	3
SECTION 2	INTRODUCTION AND AIMS	5
	2.1 <i>Introduction to the Dùthchas Project</i>	5
	2.2 <i>The Context of the Initial Review</i>	6
	2.3 <i>Aims, Scope and Outputs of the Initial Review</i>	6
SECTION 3	DESIGN OF THE PROCESS	9
	3.1 <i>Design of the Initial Review Process at Community Level</i>	9
	3.2 <i>The Agency Process</i>	12
SECTION 4	METHODOLOGY	14
	4.1 <i>Overview</i>	14
	4.2 <i>Community Process</i>	17
	4.3 <i>Agency Process</i>	19
SECTION 5	SUMMARY AND ANALYSIS OF DATA	23
	5.1 <i>Overview of Key Points</i>	23
	5.2 <i>Summary of Data for North Sutherland</i>	25
	5.3 <i>Voting Results</i>	31
	5.4 <i>Tracking</i>	33
SECTION 6	RELATIONSHIP WITH SUSTAINABILITY	36
	6.1 <i>Maximising benefit from natural and cultural resources</i>	36
	6.2 <i>Retaining a viable and empowered community</i>	38
	6.3 <i>Reducing problems of remoteness</i>	39
SECTION 7	LESSONS AND RECOMMENDATIONS	41
	7.1 <i>Overview of Key Points</i>	41
	7.2 <i>Analysis of Lessons and Recommendations</i>	44
	7.3 <i>Evaluation</i>	48



'The Dùthchas Project is leading the way in Europe in finding new ways to tackle development of remote rural areas to provide a more stable and sustainable future for the people who live and work there. We are working intensively in three communities in the Highlands and Islands of Scotland - North Sutherland, North Uist and Trotternish in Skye. We are fortunate enough to have the support of the EU LIFE Environment Programme, and the support of 21 partner organisations – including most of the key public agencies – not to mention the people of North Sutherland who have given freely of their time, attending meetings, exhibitions and conferences.

volve all those who want to have a say in the future of their area – that means local people and public bodies. The first step along the way has been to carry out an extensive survey of what these people think are the strengths and challenges of their area and, importantly, their ideas for change. In North Sutherland, this survey gathered the views of 330 people along with those of the public bodies.

'This report marks the culmination of this work and provides the foundation for the next stages of Dùthchas developing local strategies. Too often surveys have been carried out and not carried forward into action. We are determined not to let this happen and already task groups have been set up to get local projects off the ground. But the most important contribution that Dùthchas will make to these areas is to draw up strategies which will map out a development path years into the future – and because these strategies will come from the collective effort of local people and agencies, they will have the commitment to be carried through.

'We feel that it is important that this report contains the views of everyone who contributed to the survey, *in their own words*. For that reason the report is a long one! The following pointers will help you find the information you need at a glance. I hope you find the report as stimulating as I have – testament to the many good and sound ideas in our communities.'

What do you want to know?

Go to...

What is Dùthchas about?
What is the Initial Review about?



SECTION 2

How was the process designed?



SECTION 3

How was the community data gathered?
How was the agency data gathered?



SECTION 4

Key findings from the Initial Review
Analysis of the data



SECTION 5

How sustainable is North Sutherland?



SECTION 6

What lessons did we learn about the
process?



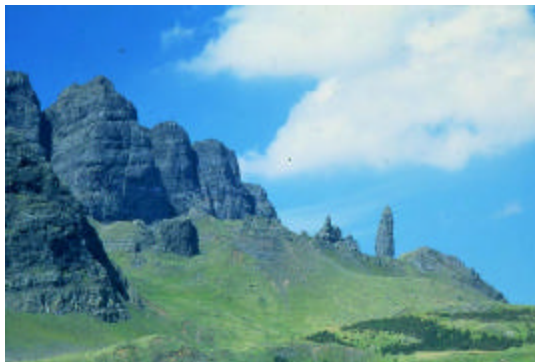
SECTION 7

What raw data was collected?



APPENDICES

2



2.1 Introduction to the Dùthchas Project

The Dùthchas Project is co-funded by the EC LIFE Environment Programme for the period January 1998 - December 2000. It is steered by a Partnership of nineteen public bodies and two NGO networks, and is working with three pilot areas in the Highlands and Western Isles of Scotland:

- North Sutherland
- North Trotternish, in Skye
- North Uist and Berneray

The principal aim of Dùthchas is to develop mechanisms for achieving sustainable development within remote rural areas which have both high environmental quality and fragile economies.

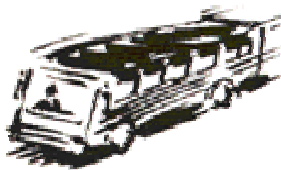


It is doing this by closely involving local people, interest groups and public bodies in identifying the **values** of the area, agreeing a **vision** and **objectives** for its future sustainable development and creating a plan for **co-ordinated action** to achieve this. Support is given for projects that **demonstrate** ways to provide employment and manage natural resources, while respecting and building on local heritage and identity. An **award** system for measuring and rewarding the achievements of an area in relation to its sustainable development is also being designed and piloted.

The Project relates closely to Local Agenda 21, and is a lead project of its kind in Scotland and in Europe. The work is also developing strong trans-national links to similar experiences within Europe.

Dùthchas has the following management structure:

Group	Description
Partnership Group	19 public sector organisations and 2 NGO networks who support and steer the Project
Management Group	A subset of 4 organisations from the Partnership group, who play a more regular management role
Central staff	Project Manager, Project Officer and Administrative Assistant.
Pilot Area Coordinators	Management, coordination and support to the areas. 5 individuals (4 job-sharing), who coordinate the work at a local level.
Pilot Area Advisory Groups	A group set up in each pilot area to support and advise the Project locally. Made up of 50% Partner agency representatives and 50% community representatives.



2.2 The context of the Initial Review

There are 4 phases to the work of the Project:

Phase 1 Introduction and organisation Jan 1998 – Oct 1998

Setting up the project: selection of pilot areas and introduction of project to pilot area communities, establishing Pilot Area Advisory Groups, initial research and project planning, recruitment of staff, establishing offices, developing administrative and financial systems etc.

Phase 2 Initial review October 1998 – April 1999

Gathering evidence and producing a sustainability profile on the current status of each area in relation to sustainable development, establishing visions and ideas for the future of each area.

Phase 3 Strategy development April 1999 – December 2000

Developing a strategy and action plan for the sustainable development of each area.

Phase 4 Demonstration actions September 1999 – December 2000

Undertaking several groundbreaking projects in each area which demonstrate how such areas can become more sustainable.

It is Phase 2, that is the subject of this report.

2.3 Aims, Scope, and Outputs of the Initial Review

2.3.1 The Aims of the Initial Review

- The aims of this stage of the work are to:
- build a good overview of the area and its sustainability
- identify the local priority issues in relation to sustainability
- fully involve communities and agencies in this analysis
- act as a pointer to resources, information, contacts likely to be required by the Project
- raise the profile of the Project in the pilot areas



2.3.2 The Scope of the Initial Review

The Initial Review is not a full scale sustainability assessment but will give a good overview of:

- the area and its environment
- its people and communities
- its economy
- the issues considered most critical to sustainability
- key local initiatives and stakeholders

This Initial Review involves bringing together the information from two parallel processes:

- Community generated information
- Agency generated information



2.3.3 The Outputs of the Initial Review

The Outputs from this stage of the work are:

- A full report of the strengths, challenges and ideas for change for the area, as identified by the community and agencies
- A sustainability profile for the area, documenting baseline data on the key objectives and indicators
- Local priorities identified to lead into the next stage of the work

This is documented in:

- Area exhibitions
- Project Publications: Initial Review report; Sustainability profiles; Area Value Statements; Newsletter; Internet site
- Area GIS (Geographical Information System).



3



The Dùthchas Project has the commitment of 21 key organisations to take a new, involving approach to development in rural communities. New approaches to community based sustainable development are being developed and adopted around the world. This is because past experiences have shown that local contributions to planning can:

- increase the flexibility of an initiative and its responsiveness to local conditions;
- reduce chances of conflict and developmental and environmental mistakes;
- increase efficient use of resources and effectiveness of initiatives often making the difference between the success and failure of an initiative¹

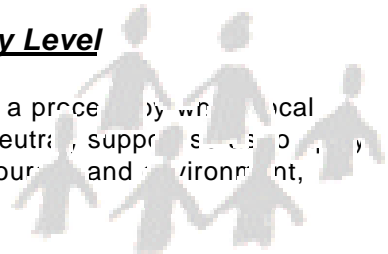
The Dùthchas Project is based on the premise that the full participation of local people with public authorities will enable the development and implementation of integrated local strategies for sustainable development and achieve measurable social, economic and environmental benefits.²

Initially, two separate but mirroring processes were run – one to identify community views and the other to identify agency views - then to bring these together in a common forum. This was done to allow the views of both communities and agencies equal weight and an equal opportunity for expression.

The design of each of these strands of work is discussed in turn.

3.1 Design of the Initial Review Process at Community Level

Participation in sustainable development at the community level is a process by which local people organize themselves, with varying degrees of outside (or neutral, supportive) help, to use their skills and knowledge to sustainably manage their natural resources and environment, whilst satisfying their livelihood needs³



An independent organization, Scottish Participatory Initiatives (SPI), was asked to design the participatory methodology for the Initial Review. This was to start the process of fully involving local people in the development of integrated local strategies for sustainable development. The following explains the *raison d'être* for the methodology used to carry out the Initial Review fieldwork stage of the Dùthchas Project.

SPI developed the methodology for the Initial Review field work through the following four steps:

1. assisting the project staff to develop clear, realistic and do-able objectives;
2. designing a participatory process to try to achieve the objectives;
3. modifying and inventing methods and tools which would most effectively facilitate the process;
4. designing and facilitating a training workshop for the local Pilot Area Co-ordinators (PAC) to prepare them to be good facilitators and to provide them with skills and confidence to facilitate the Initial Review participatory process.

¹ Borrini, G: Enhancing People's Participation, FAO, Rome 1994

² LIFE application, Dùthchas Partnership Group, 1997

³ Pretty and Sandbrook 1991. "Operationalising sustainable development at the community level: primary environmental care". Paper presented to the DAC working party on development assistance and the environment, OECD, Paris

3.1.1 Developing objectives

Developing realistic and do-able objectives is the first and most important step of methodology development. What needs to be done to carry out the Initial Review fieldwork? The agreed objectives were as follows:

1. to meet with as wide a cross section of people living in each sub area as possible in the time available;
2. to enable these people to identify, analyse and record the following:
 - local initiatives (what, where, who involved);
 - local information and resources (what, where, what needed);
 - local values, issues (what do people like and or dislike about their locality and ideas for improving things in the future);
 - local priority (locally preferred) ideas for the future.
3. to engage positively with local people;
4. to raise realistic expectations;
5. to build trust and rapport;
6. to plan and execute a major publicity and dissemination event in each area at the end of the Initial Review;
7. to monitor and evaluate how well the above objectives have been achieved.

3.1.2 Designing a participatory process

The rationale behind the Initial Review process methodology was based on an understanding of, agreement with and commitment to the following principals:



Inclusive and democratic:

The process was designed to enable the full involvement of a wide cross section of people in each sub area. This was achieved by getting out to where ever people could be found as well as running meetings. The process helped to ensure that there was an equal regard for everybody and all opinions. This was achieved by enabling people to record (onto 'post-its') and map their values (likes and dislikes) and ideas in a non-confrontational way. This was also achieved by keeping outputs (e.g.

exhibitions and reports) as visual and as much in the words and writing of the participants as possible.

In particular the process was designed to involve people who do not normally have the opportunity to be heard or are not inclined to speak in public. There are those people who go to meetings and/or fill in questionnaires and there are those who do not. This process was designed to engage with both sorts of people but especially the latter.

Because the Dúthchas Project has the commitment to take a new approach to development, a more participative democratic approach was carried out. Traditional planning processes often rely upon a representative system, which does not always lead to popular and sustainable initiatives.

Relevant:

The Initial Review fieldwork process was designed to meet specific, achievable fieldwork objectives (see above). In this respect the process cannot be exactly replicated in another situation unless the objectives are the same. It is important to recognise that the precise methods used need to be tailored to the situation.

The process was designed to enable the people involved to gain a positive understanding of the Project and to identify and think about local values, issues and ideas for improving their situation in the future. The outputs of the process were to provide baseline information regarding the social, environmental and economic situations and to identify the local priority issues. This was achieved by using mapping as a tool to enable people to record their opinions in enough detail to keep things specific and real rather than just conceptual and theoretical. This is very important when the aim is to develop plans for a more sustainable future. Getting quality, in-depth information about specific issues and ideas will aid in the development and implementation of relevant sustainable plans and solutions.

Empowering:

The methodology/ process used to achieve the objectives for the Initial Review field work was designed to contribute to social change and sustainable development. It assisted with:

- the collection, consolidation, systematization and presentation of local knowledge, perspectives and preferences thus enhancing their visibility and official validity;
- creating outputs and a pathway for direct communication between a wide cross section of local people and their representatives, policy and decision makers;
- creating the possibility for local people to set the agenda for working towards a more sustainable future;
- starting the process for local stakeholders to assess where they aspire to be regarding the control and or management of local resources;
- starting the process for bringing out local potential, ideas and linkages, realistic solutions, expectations and natural leaders (other than those who usually get involved);
- providing a structured process for participative democratic planning.

3.1.3 Methods and tools

The methodologies used are outlined in detail in section 4.

3.1.4 Training the Pilot Area Coordinators (PACs)

SPI designed and facilitated the process of preparing the PACs with the skills and tools required for carrying out the Initial Review. The successful facilitation of the Initial Review Process was heavily dependent upon the PACs having:

- respect for all local perceptions and ideas;
- a belief in the capacity of all people to identify, analyze and record information about their locality;
- an open mind and no pre-conceived solutions or theories;
- humbleness, confidence and a genuine interest in peoples' right to be heard;
- the skills to prevent those who are used to dominating situations to not have more than an equal say;

- a strategy to monitor who is and who is not having an opportunity to participate;
- an understanding of how to reduce some of the barriers to involvement;
- an understanding of and commitment to keeping all aspects, as well as final reports, as visual and as much in the words and writing of the participants as possible; and
- an understanding and commitment to not use jargon and to use every day language (plain English).

An understanding of these very simple principles was essential for the facilitators to build rapport and trust with the local people about the Project.

3.2 The Agency Process

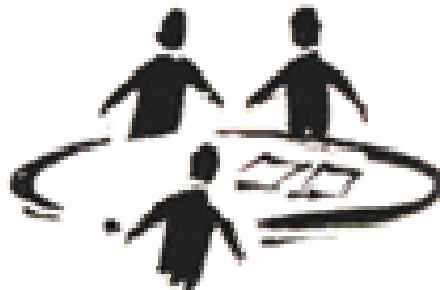
As mentioned above, Dúthchas has at its core the need to bring together community and agency views in a common forum as a basis for integrated area based strategies. 'Agency' refers to those public and non-governmental organisations represented on the Project Partnership. The agency strand of the Initial Review was designed to gain from agencies the same information as communities were asked for. Each agency was asked to give information from its own perspective.

Objectives:

A corresponding set of objectives for the agency strand of the Initial Review process, read as follows:

1. To engage positively with staff from partner agencies;
2. To enable these people to identify, analyse and record the following:
 - Information and resources available to the project;
 - Strengths of the area;
 - Challenges to the area;
 - Ideas for change;
 - Justification for statements;
3. To engage positively with agency staff;
4. To raise realistic expectations;
5. To build trust and rapport;
6. To monitor and evaluate how well the above objectives have been achieved.

The process which was designed to meet these objectives is outlined in section 4.3.



4



4.1 Overview

There were two strands of work to the Initial Review (see Figure 1):

- Community Process
- Agency Process

These were carried out in parallel, with the findings brought together in an exhibition, in the forum of the Pilot Area Advisory Groups and in several project publications.

Community strand :

The community strand of the work was carried out at a subarea level, as the pilot area was too large to get meaningful participation. The methodology used in each subarea was the same and consisted of the following steps (see figure 2):

- Open meeting
- Out and about
- Exhibitions

The methodology is explained as implemented in the area in section 4.2

Agency strand:

This work was carried out at the pilot area level. The methodology consisted of the following steps:

- Partner workshop
- Postal Questionnaire
- Sustainability Profiles

The methodology is explained in section 4.3

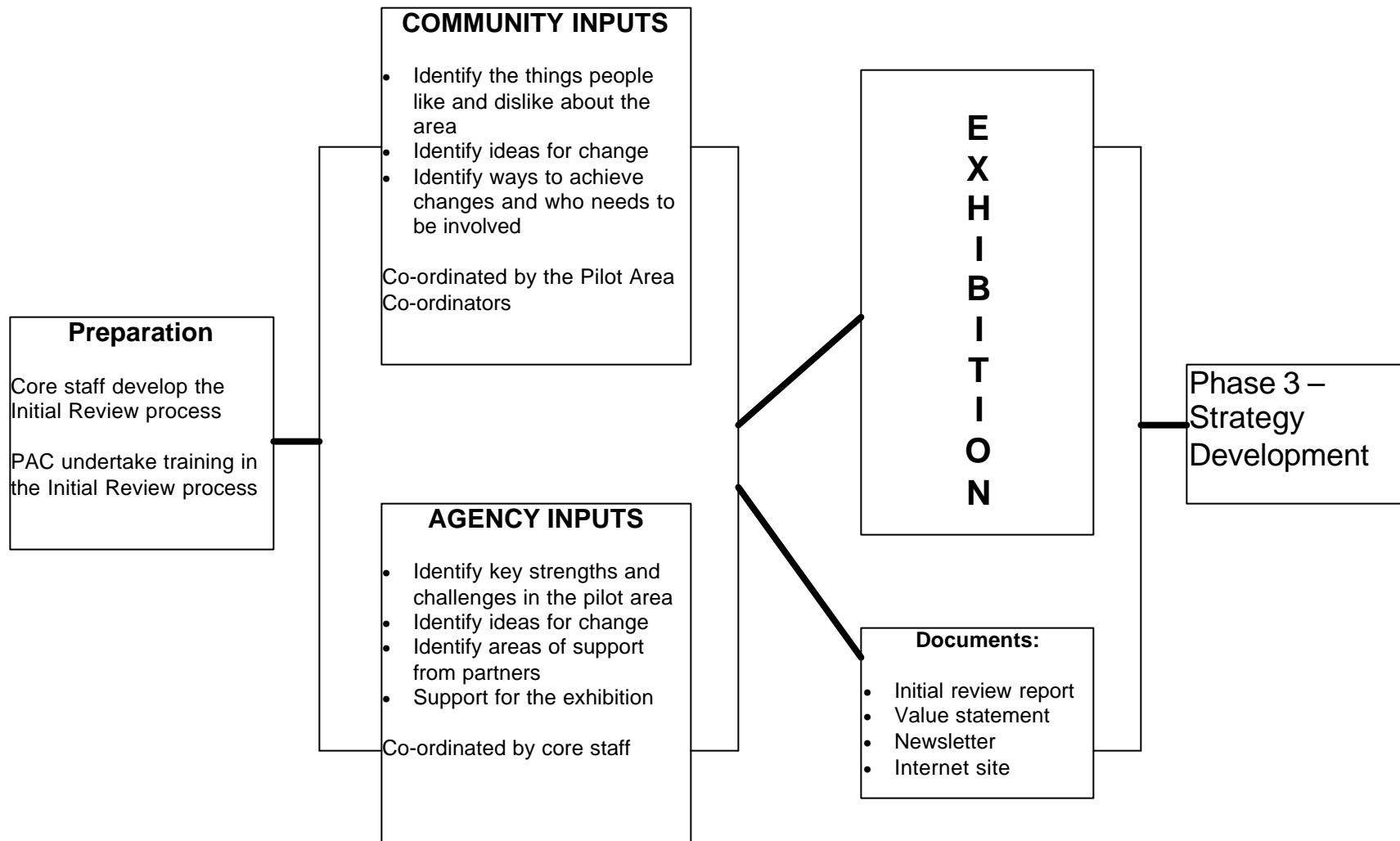
Dissemination of findings:

The findings from the Initial Review were disseminated through:

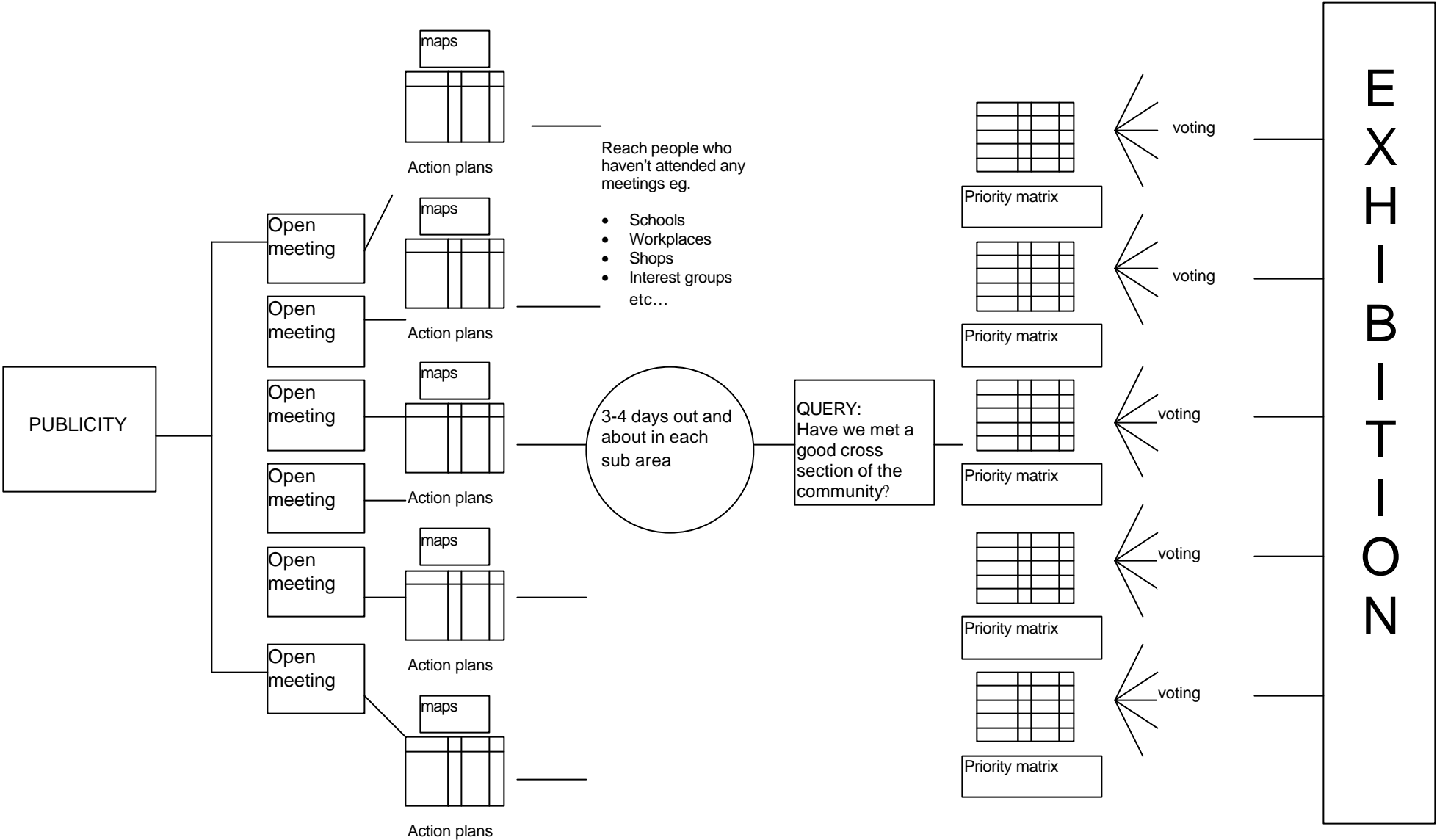


- **Exhibitions** - An exhibition touring the Pilot Area displayed all the findings of the Initial Review and gave people an opportunity to vote for the ideas they felt to be the most important for the future sustainability of the area.
- **Value statement** – a creative statement of what people value about their area. This was distributed to every household, Pilot Area Advisory Groups (PAAG) and Partners and was made available locally through Tourist Information Centres, village halls, shops etc.
- **Newsletter** – documenting the findings of the Initial Review circulated to each household, PAAGs, Partners
- **Internet site**
- **Initial Review Report** – this full report of the Initial Review will be made available to PAAGs, Partners and those developing the Sustainability Strategies
- **Sustainability Profile** – an analysis of the quantitative data relating to the sustainability of each pilot area.

**Fig 1. Overview of Initial Review process
(replicated in each area)**



Initial Review Methodology – Community Strand



4.2 Community Process

In order to execute the community survey process the Pilot Area of North Sutherland was divided into eleven sub areas. The sub areas were defined using the spread of village halls as a guide to determine each separate community.

- Durness
- Melness
- Tongue
- Skerry
- Strathnaver
- Altnaharra
- Bettyhill
- Armadale
- Strathy
- Melvich/Portskerra
- Halladale

To encourage local community involvement in the Initial Review Process a number of participatory mechanisms were implemented. Within each community the work was undertaken in three stages:

- Gathering information
- Confirming and prioritising ideas
- Tracking participants

Each of these will be dealt with in turn.

4.2.1 Gathering information

To encourage local community involvement in the Initial Review Process a number of participatory mechanisms were used. The first of these was open meetings at which any member of the community could contribute, through informal facilitated workshops.

Open meetings

Step 1 Participants were divided up randomly into groups of no more than five



Step 2 Three key questions were asked;

1. What do you Like/ Value about your area?
2. What do you Dislike about your area?
3. What Ideas do you have that you feel would benefit the future wellbeing of your community socially, environmentally and/or economically?

Everybody recorded their responses to these questions on colour coded post-it notes before discussing their answers with the rest of their group. The post-it notes were then placed on a local map in relation to the issue discussed.

Step 3 Each group was then asked to begin prioritising the ideas by agreeing which one of the ideas they felt would be of most benefit to the area in the future and then, on an Action Plan, address why this idea was needed, where needed, how it could be achieved, who would be involved and what information about the idea already existed. Continuing to prioritise, the groups were asked to work through as many of the ideas as they could in the time allowed.

Step 4 Each group appointed a spokesperson who explained the completed Action Plan to the whole meeting.

Interviews out and about in the communities

To gain a broader range of views the facilitators carried out interviews in each sub area using steps 1 & 2. People were interviewed at their homes, at the public library, in shops and post offices and on the roadside.

Interviewing schoolchildren

The facilitators visited all the schools in the pilot area. The public meeting method was carried out with the P6 and P7 age group but with the senior group this was restricted to Step 1 & 2 as in the out and about interviews. The tracking figures for Tongue Primary School include children from Melness and Skerry and those for Bettyhill Primary School include children from Skerry and Strathnaver.

4.2.2 Confirming and prioritising ideas

The next stage of the process was to report back to each community the findings of the survey and to get the community to prioritise their own ideas.

Division of ideas

The ideas were divided into two groups. Those that, if they were realised, would affect the whole pilot area were grouped as “North Sutherland Overall Ideas” and secondly, those that pertained only to one of the sub areas.

Voting at the exhibition

All the information gathered during the open meetings, interviews and from the schools was displayed as a travelling exhibition (on a double decker bus) and visited each of the sub areas in turn. Both sets of ideas, the local and the overall ideas, were listed on posters and each member of the community who visited the exhibition was encouraged to vote for their favourite ideas. They were given 10 votes to distribute on their local ideas list and 20 votes for the overall list.



Distribution of voting forms

To extend the number of people able to participate in prioritising the ideas voting forms were made up and distributed to the shops and post offices in each sub-area for people to pick up. In some case the forms were dispersed by the shop and post office staff in household grocery deliveries and with pensions. The forms consisted of the appropriate local ideas list for each sub area, the overall list of ideas, instructions on how to vote and a map and grid for voters to indicate where they live, their age range and gender.

Collating voting results

A record was kept of how many people voted either on the exhibition bus or on the voting sheets. At the end of the exhibition period the votes from the exhibition and the voting sheets were counted and recorded.

4.2.3 Tracking

Throughout the information gathering process a record was kept of the age range, gender and location of the people participating. At the open meetings participants were asked to plot the location of their home on a local map and the facilitator took a note of each persons' gender and age range. This was done primarily so that the facilitators could make sure that a good cross-section of the individual communities was being interviewed.

4.3 Agency Process

4.3.1 Partner workshop

A half day facilitated workshop was held early on in the Initial Review process to identify how Partners felt they could contribute.

SESSION 1:

Whole group evaluation of objectives for the Initial Review:

The following objectives were agreed:

Key Objective :

To establish a clear "Where are we now?" situation with respect to Area Sustainability within the pilot areas.

Partner Objectives :

- To identify the key strengths and weaknesses and corresponding opportunities and threats to Area Sustainability.
- To identify information gaps.
- To establish Partner visions for the future of the pilot areas.
- To establish priority issues from the review process for future action.

SESSION 2:

Participants were then split into three small workgroups (grouping similar organisations) to identify the inputs they could make to the Initial Review eg. :

- Personnel: Time, guidance and expertise
- Information: Data, strategic documents, research reports etc
- Links and networks

Each workgroup was taken through a facilitated session and worked through the following table:
(example given from Historic Scotland's inputs)

Input	Level	Location	Mechanism	Communication Channel	Timescale
1. Info on archaeological monuments	Local	Council and National	Computer Database	Through Councils	Discuss with Council

This information is available upon request.

4.3.2 Postal Questionnaire

It was important that the information gathered from Partners mirrored the information being gathered at a community level (see section 4.3). This was to enable information from both communities and agencies to be integrated, analysed, and compared.

It was decided to gather information from partners via a postal questionnaire. Each representative on the Partnership Group was asked to co-ordinate the information input from their own organisation – both centrally and locally, to give a balanced picture of the views of their organisation as a whole.

The following guidance was given to Partners:

The information supplied should relate to the sustainability of each Pilot Area from the point of view of your organisation. NB :

- You are only expected to comment on those aspects of the areas which are directly relevant to your organisation's interests, not on the broader issues within the area.
- The level of information should not be detailed, but neither should it be too generalised or superficial.
- Where necessary identify the particular geographical part of the Pilot Area to which this information applies. Include an annotated map if necessary.



The following template was provided for supplying the information:

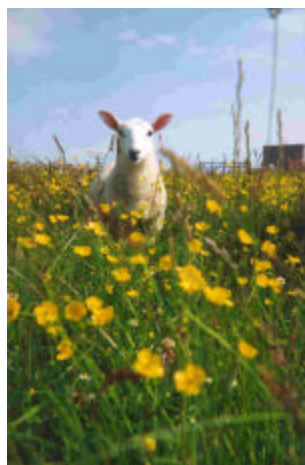
		Justification	Information to support justification
Strengths	List the particular strengths which your organisation recognises in the pilot area	Against each item listed, briefly state the justification for your organisation's statement	Against each justification list any data sources which could be used to back up your statement, and the location of that data source. <i>NB. Do not list the data itself.</i>
Challenges	List the particular challenges which your organisation recognises in the pilot area	"	"
Proposals for Change	List any proposals or ideas which your organisation would like to put forward for making the area more sustainable.	"	"

Some difficulties were experienced in eliciting this information from Partners and many agencies had to be contacted several times before they supplied the information. The internal links within some organisations (eg. between national and local levels) were also problematic.

Please see Appendices 7, 8, 9 for a spreadsheet of the strengths, challenges and proposals for change. The information relating to justification and information sources is available on request.



5



5.1 Overview of key points**Likes/ Strengths :**

When asked what it was they liked about North Sutherland 67 people from throughout the area said they liked the **peace and quiet**. 63 people said they liked the **scenery and views**, particularly the beaches and the hills.

The third most popular aspect of life here in North Sutherland was the nature of its **people**. 53 of those interviewed said that the friendliness, neighbourliness and attitude were what they liked. 42 interviewees mentioned community spirit and values and the feeling of belonging as a feature that they liked. This was reflected by some of the agencies who said that the community identity and the good quality of life was definitely an asset that could be built on.

42 people commented on the **safety and lack of crime** in North Sutherland and that it is a good place to bring up children. The Crofters Commission agreed that this is a strength of the area.

The **natural environment**, its unspoilt nature and diversity was mentioned by 30 people as a feature that they liked and the agencies agreed that the environment is a major strength in North Sutherland that is in many ways unique. The agencies agreed that the unspoiled nature of the natural environment - the clean beaches, fine rivers, hills and peatlands, and the wealth of flora and fauna in the area are one of its greatest strengths.

21 people said that they liked the opportunities there are in North Sutherland to participate in **sport and recreation**, for instance at Bettyhill Swimming Pool or in the village halls.

Culture / history/ traditions were mentioned by 14 people as something that they valued. The agencies agreed that these were a valuable feature of the area with great potential for development. Archaeology, Gaelic, restoration of old buildings, recording information, and the potential for heritage trails were popular ideas put forward by the community

Crofting was mentioned by 12 people as something they liked and the agencies felt that many of the communities were underpinned and protected by crofting legislation.

The quality of **education** available at all levels was commented on by 12 people, but a few felt that there was little opportunity for adult education, due to remoteness and lack of facilities.

Dislikes/ Challenges and Ideas for Change

The most unpopular issue in North Sutherland is **transport**. 135 people said that they did not like the poor roads, lack of public transport and the high fuel costs in the area. The agencies agreed that there was a poor road network and that this was hampering the economy of the area. Poor roads and high cost of haulage make import and export of goods difficult and expensive. It was felt that a solution to the transport problems was paramount to alleviating many of the problems of the area.

30 people said they did not like the lack of **employment** opportunities, particularly for young people and some felt that there was little local employment beyond tourism and crofting. The communities and agencies recognised the potential for developing **tourism** and a wide range of imaginative ideas were put forward by both for the future - e.g. local brochures, more varied accommodation, develop a tourist route in the North and West.

Although most of the **shops** in the area were well stocked and well used, there was a feeling of frustration at the high prices we pay for everyday supplies and 26 people mentioned it as one of their dislikes. People felt that this could be improved by having more shops, mobile banks and post offices, and that co-op systems for animal feeds, for example, could work well.

31 people said that they did not like the lack of **recreational facilities**, particularly for youngsters. People recognised that solutions had to be found. Some suggestions were to encourage youth clubs run by the young people, and to provide all-weather pitches and facilities. Although recreational facilities in the area are limited at the moment, the use of those existing in the area would be enhanced by improvements in public transport.

People in general felt that **community facilities** were poor - poor public services, poor communications, not enough litter bins etc. But there were many ideas for improvement. e.g. better library facilities, more use of village halls, "heritage centres" incorporating a range of amenities and outdoor activity centres for both locals and tourists.

A number of people commented on the **pollution** free environment but felt that the dumping of old cars and general untidiness were problems which should and could be addressed. There could be a system for dealing with old scrap, more litter bins could be provided and a job could be created for a "village officer".

Multi-ownership of **crofts**, unused croft land, and absentee landlords and crofters were identified as issues that people did not like. Both the communities and the agencies in particular had ideas for resolving some of these problems - e.g. community land ownership. Increased opportunities for agricultural diversification and the promotion of organic production were favoured, and the return of cattle was an idea common to both the communities and the agencies.

Housing was not identified as a major problem by the communities or the agencies, but it was felt that there was a need for affordable housing. Attempts should be made to bring existing unoccupied houses back into housing stock.

There were a number of issues which, although not scoring highly in the likes and dislikes categories, people felt strongly enough about to suggest ideas for future development - e.g. health, local democracy, renewable energy, marketing of local produce and the area, forestry.



5.2 Summary of data for North Sutherland

An enormous amount of data was collected in the process of the Initial Review

	Likes	Dislikes	Ideas
North Sutherland	512	444	581
Trotternish	491	481	766
North Uist	604	428	452

Table : Number of comments made in the Initial Review

In order to make sense of this data, similar comments needed to be categorised and grouped together. The categories used were derived from going through a sample of the data and grouping similar comments, then naming the group. Firstly, all comments were categorised as either:

E Environmental

S Social

Ec Economic

Then, within those categorised as 'E', comments were coded from 1 – 10, to further break down the grouping. Similarly this was done for those categorised 'S' and 'Ec'. Each and every comment made was categorised according to this system. This exercise was carried out centrally, to ensure comparability between the pilot areas.

This then enabled the number of times an issue was mentioned to be counted (and thus the popularity of the issue amongst respondents). Also within each category the individual comments could be analysed as to what exactly it was about the issue that people felt was important. A summary of this information is given below in the analysis of the data. Further analysis of the data is given in section 6, in relation to sustainability. Full listings of the data are to be found in the appendices.

The same system was used to code the comments made by the agencies, thus enabling the data to be integrated and compared. It was very important to do this integration, as it allowed us to see where agencies and communities agreed, the issues that agencies were particularly interested in (but communities not) and vice versa. The table below takes each category in turn, and lists the main points made by agencies and communities as to what they liked, disliked and their ideas for change.

This is inevitably a summary of the data. Readers are referred to the **appendices**, which list every exact comment by each and every person contributing to the Initial Review.



5.2 Summary of data for North Sutherland

Below is a summary of the main likes, dislikes and ideas that communities and agencies identified. They are categorised under three broad topics : E Environmental; EC Economic; S Social. Each topic is sub-divided into a total of 36 sub-topics.

KEY:

- ❖ = just community comment
- = just agency comment
- = community and agency comment

		Likes/Strengths		Dislikes/Challenges		Ideas/Proposals for change	
Code	Topics	No of people	Summary of main comments	No of people	Summary of main comments	No of people	Summary of ideas
E1	Scenery/Landscape	63	<ul style="list-style-type: none"> • scenery and views • Landscape ❖ natural beauty of landscape and seascape ❖ rugged, spectacular and picturesque 	0	No comments	1	<ul style="list-style-type: none"> ❖ View points
E2	Walks / Access	16	<ul style="list-style-type: none"> ❖ Access to hills, beaches, mountains, river and sea ❖ Freedom to roam 	3	<ul style="list-style-type: none"> ❖ Lack of access, signs and restrictions at beaches 	14	<ul style="list-style-type: none"> ❖ Footpaths for visitors, disabled ❖ Paths around hills, villages, coasts, • Natural heritage ❖ archaeology and architecture walks • Wild walking, multi-day walks • Taped guides
E3	Natural environment	<ul style="list-style-type: none"> • 30 	<ul style="list-style-type: none"> ❖ Unspoilt environment – flora, fauna ❖ Esp – birds, • natural woodland, ❖ flowers, ➤ bog systems • Wilderness ➤ High conservation value – important species – national and international importance 	5	<ul style="list-style-type: none"> • Lack of trees ❖ Lack of care for the environment ➤ Grazing pressures ➤ Need to promote value of natural heritage interest and designations ➤ Ensure resource use is sustainable 	9	<ul style="list-style-type: none"> • Promote natural history and environment ❖ Plant /tidy up trees ❖ Ranger led activities ➤ Consultation on positive management agreements

			<ul style="list-style-type: none"> ➤ Marine habitats • coastal habitats 				
E4	Water/sea/ beach	29	<ul style="list-style-type: none"> ❖ Beautiful, clean, beaches. ❖ Magnificent coastal scenery. Fine fishing rivers ➤ Much of area of international importance 	2	<ul style="list-style-type: none"> ❖ Lack of access ❖ Litter 	5	<ul style="list-style-type: none"> ❖ Beach cleaning
E5	Land/hills	15	<ul style="list-style-type: none"> ❖ Hills and moors. ❖ Ben Kilbreck and Ben Loyal 	1	<ul style="list-style-type: none"> ❖ Lack of discussion on land issues 	0	
E6	Air	8	<ul style="list-style-type: none"> ❖ Clean, fresh air. 	0		0	
E7	Weather	1	<ul style="list-style-type: none"> ❖ Watching it changing. 	18	<ul style="list-style-type: none"> ❖ Seems wetter & windier nowadays 	0	
E8	Noise	0	No comments	0		0	
E9	Pollution	4	<ul style="list-style-type: none"> ❖ Pollution free environment ➤ Low pollution 	13	<ul style="list-style-type: none"> ❖ Litter, dead vehicles, not enough bins 	3	<ul style="list-style-type: none"> ❖ Appoint "village officer" to keep an eye on tidiness etc. ❖ Scheme for disposal of dead vehicles
E10	Peace/quiet	67	<ul style="list-style-type: none"> ❖ Sense of space ❖ Peace and quiet ❖ Tranquility 	2		0	
Ec1	Shops	14	<ul style="list-style-type: none"> ❖ Well stocked ❖ Well used 	26	<ul style="list-style-type: none"> ❖ Prices – fuel/goods 	19	<ul style="list-style-type: none"> ❖ More shops/restaurants – possible co-op system ❖ Subsidies for shops and petrol pumps
Ec2	Transport	6	<ul style="list-style-type: none"> ❖ No congestion ❖ The new roads ❖ Lack of heavy traffic 	135	<ul style="list-style-type: none"> ❖ Non-existent public transport • Cost of fuel • Predominance of single track roads ❖ Dependence on cars. ❖ Poor condition of roads. ➤ Remoteness – making import/export of goods expensive 	105	<ul style="list-style-type: none"> ❖ Standardise fuel prices ❖ Public transport ❖ Community transport ❖ Roads upgraded ❖ Cheaper air flights from Inverness
Ec3	Agriculture/ crofting	12	<ul style="list-style-type: none"> ❖ Sheep ❖ Peat cutting ❖ Having a croft 	31	<ul style="list-style-type: none"> ❖ Lack of control of livestock. ❖ Unused croft land ➤ Difficult conditions for agricultural production. ➤ Economic dependency on primary sector ❖ Multi ownership/use of crofts 	49	<ul style="list-style-type: none"> ❖ More cattle grids ❖ Crofters group initiatives ❖ Crofters co-ops ❖ Easier for young people to get crofts ❖ Community ownership of assets ❖ Promotion of organic agriculture

							<ul style="list-style-type: none"> • Diversification on crofts
Ec4	Game	0	No comments	0		5	<ul style="list-style-type: none"> ❖ Development of game potential – smokehouse ❖ Proper parking for fishers
Ec5	Tourism	2	❖ Potential for tourism.	8	<ul style="list-style-type: none"> ❖ Lack of tourist information. ❖ Lack of amenities at beaches etc. • Poor signage. ➤ Extend the season. 	48	<ul style="list-style-type: none"> ❖ Better all year tourist facilities ❖ Promotion of the area ❖ Nationally/internationally ❖ Wider range of accommodation • Holidays taking full advantage of wildlife/scenery/culture
Ec6	Sea fishing	15	<ul style="list-style-type: none"> ❖ Development potential. ❖ Pier building and upgrading. 	3	➤ Limited scope for aquaculture developments	17	<ul style="list-style-type: none"> ❖ Pier built at Loch Eriboll ❖ Pier upgraded at Talmine ❖ Maritime resource development ❖ Protect fishing stock
Ec7	Industry	0	No comments	6	<ul style="list-style-type: none"> ❖ UKAE ❖ Low flying aircraft 	6	❖ Develop units at Melvich
Ec8	Power/telecom	0	No comments	11	<ul style="list-style-type: none"> ❖ Poor TV/radio reception ❖ Frequent power failures 	6	❖ Solar panels/windmills for crofts
Ec9	Employment	4	❖ People with jobs usually liked what they were doing	36	<ul style="list-style-type: none"> ❖ Lack of employment for young people ❖ Lack of jobs ❖ No local employment beyond crofting and tourism 	30	<ul style="list-style-type: none"> ❖ Training in skills that would be useful locally ❖ Imaginative job creation ❖ Community generated employment
Ec10	Forestry	1		0	<ul style="list-style-type: none"> ➤ Exposure and growing conditions ➤ Distances from timber markets 	17	<ul style="list-style-type: none"> ❖ Increase in forestry projects ❖ Forestry with local jobs ❖ Maximise crofter forestry ➤ Increase woodland area
Ec11	Local produce	0	No comments	0	No comments	21	<ul style="list-style-type: none"> ❖ Develop local crafts ➤ Potential to market local produce as being high quality, semi-organic, with low negative impact on the environment ❖ Local wool use group ❖ Seaweed ❖ Mobile slaughter and local packaging ❖ More local processing of local products
Ec12	Marketing	0	No comments	1		15	<ul style="list-style-type: none"> ❖ Better marketing ❖ Quality mark for local produce

							❖ Local produce available- organic food co-operative
Ec13	General economy	0	No comments	6	❖ Negative attitude towards development, new projects etc. ❖ Not enough control of local resources ➤ Sparsely populated and fragile economy ➤ Large proportion of area is designated Natura 2000, with strong restrictions on development		<ul style="list-style-type: none"> • Help to start up small local businesses ❖ Community ownership of several small enterprises to give additional employment and to encourage tourist activity
Ec14	IT	0	No comments	0	No comments	0	No comments
Ec15	Aggregates	0	No comments	0	No comments	1	
S1	Communtiy spirit/values	42	<ul style="list-style-type: none"> ❖ Community spirit ❖ Feeling of belonging ❖ Close knit communities ❖ Sense of security 	8	<ul style="list-style-type: none"> ❖ Certain lack of sense of community ❖ Lack of “push” ❖ Lack of social focus ➤ Gradual erosion in communal working 	6	<ul style="list-style-type: none"> ❖ Working together to achieve goals ❖ Getting young people involved in the community
S2	Local democracy/ partnership	0	No comments	9	<ul style="list-style-type: none"> ❖ Lack of meaningful communication ❖ Central authority ❖ The remoteness of Highland Council and Tourist Board 	9	<ul style="list-style-type: none"> ❖ Greater accountability from agencies ❖ Proper community development plan ❖ Community project development worker
S3	People and population	53	<ul style="list-style-type: none"> ❖ The people ❖ Friendliness ❖ Good neighbours ❖ Attitude to life 	17	<ul style="list-style-type: none"> ❖ Negative attitudes <ul style="list-style-type: none"> • Lack of young people/loss of young families ❖ People trying to make the place like where they have come from <p>Out-migration</p>	2	<ul style="list-style-type: none"> ❖ More opportunities for young people
S4	Quality of life	10	<ul style="list-style-type: none"> ❖ Unique ❖ Peaceful ❖ Good for children ❖ Independent 	1	<ul style="list-style-type: none"> ❖ A hard life – not so bad now 	8	<ul style="list-style-type: none"> ❖ Dynamic publicity to point out there is life above Inverness
S5	Culture/history/traditions	14	<ul style="list-style-type: none"> ❖ Gaelic tradition/language ❖ Archaeology ❖ Museum ❖ Preserving what life up here is all 	1	<ul style="list-style-type: none"> ❖ Breaks with tradition 	12	<ul style="list-style-type: none"> • Develop the positive local attitudes to culture/archaeology/ • Traditions ❖ Record local information for

			about but also going forward while respecting the environment & heritage				visitors/locals ➤ Develop facilities for presenting culture/arts
S6	Education/ training	12	❖ Good schools ❖ Playgroups / nursery	3	❖ Lack of opportunity close by	13	❖ Gaelic taught in ALL schools ❖ Better accommodation for nursery, primary and secondary
S7	Remote/rural/ small	16	❖ Remoteness ❖ No overcrowding ❖ Smallness	6	• Very remote from main services and settlements, with limited range of services locally	0	No comments
S8	Safety	42	❖ Lack of crime ❖ Ideal for children ❖ Feeling safe & secure	2		0	No comments
S9	Religion	1		1	❖ No Sunday school	0	No comments
S10	Recreation/ sport	21	❖ Swimming pool. ❖ Hall activities. ❖ Golf.	31	❖ Lack of recreational facilities for all ages	80	• Develop outdoor activities ❖ Youth clubs ❖ Improve facilities for sports ❖ Develop Village Hall programmes and upgrade all hall facilities ❖ Improve playpark facilities
S11	Housing	6	❖ Caladh Sona – day & residential centre for elderly ❖ Most people were happy with their homes	14	• Need for affordable local housing ❖ Empty houses going to ruin ❖ Poor design of new houses	14	❖ Sheltered housing ❖ Taking old houses into housing stock ❖ Creating affordable housing
S12	Community facilities	6	❖ Village Halls ❖ Swimming pool	29	➤ Any closure of rural shops/PO's, schools or fuel outlets ❖ Lack of public services ❖ Huge expense of travelling to hospitals, vets etc. ❖ Poor communications ❖ Difficulty in providing community needs for all ages	38	❖ Hall improvements ❖ Meeting places for young people ❖ Toilet facilities at tourist ❖ "hot" spots
S13	Health	0	No comments	2	❖ Excessive drinking	13	❖ Day care centres ❖ More care of the elderly to be locally based
S14	Water and sewerage	0	No comments	6	❖ Poor sewerage in certain areas ❖ Tap water	6	❖ Introduce mains sewerage

5.3 Voting results

5.3.1 Numbers of people voting

A record was kept of how many people voted either on the exhibition bus or on the voting sheets:

Sub Area	No. voting at the exhibition	No. voting on forms	Total Voted
Durness	30	24	54
Melness	20	7	27
Tongue	39	9	48
Skerray	16	25	41
Strathnaver	5	2	7
Altnaharra	17	9	26
Bettyhill	29	17	46
Armadale	19	7	26
Strathy	30	10	40
Melvich	24	7	31
Halladale	17	2	19
Total	246	119	365

- The proportion of people in the community who came forward to vote on the bus varied greatly between subareas. People in the smaller communities tended to be more enthusiastic about visiting the bus and participating in the process and this is reflected in the voting figures. In one community this was the first time a double decker bus had ever been in the village.



- As the bus made its way from one sub area to another in the course of the week, news of the event had passed between the communities and we found that more people visited and voted in the latter part of the exhibition week when the bus was in the eastern half of the area.
- As far as voting sheets are concerned the numbers returned of these reflected in some cases the enthusiasm of the people in charge of the post office or shop counter where the forms were available. This was particularly apparent in Durness, Skerray and Bettyhill.

5.3.2 Top ideas in each sub-area

The five ideas which gained the most votes in each sub area are listed below:

	1	2	3	4	5
Durness	Difficulties over petrol supplies to retailers ironed out	New village hall	Eriboll Pier	Durness brochure	Day care centre
Melness	Employment to keep young people in Melness	Community Centre refurbished and used more	Melness Pier upgraded	Playpark/sports area for youngsters	Further development of Caladh Sona day & residential centre for elderly
Tongue	Restaurant/ cafe	Ewen Robertson & Tongue history museum use building believed his home	Sports area adjacent to school with picnic/play area for visitors and locals	Improve football field	Tourist information point near car park to give information on local walks
Strathnaver	Renovation of Syre Barn	More use of village hall	Proper parking spaces for fishers	Get rid of stray sheep and deer	Cattle grids at the school
Skerryay	Sewerage system	Re-development of site at harbour – poss. café/toilets	Availability of local produce for sale – lamb, veg etc.	Old church hall converted into war museum and memorial area landscaped	Maximise crofter forestry potential
Bettyhill	Development of Naver Telecentre	Sheltered housing/residential care for the elderly	Youth club, more activities for young people	Genealogy system set up	Cattle grid at Clachan
Armadaile	Extension of speed limit and street lights through village	Small area astroturfed for sports	Community ownership of Armadaile Estate	Repair to the bus shelter at Sunnyside	Tree planting – crofter forestry
Strathy	Toilets at the beach	Youth club	Improve TV, radio, mobile phone reception	Cattle grids at each end of village	Local shops – poss. co-op system and similar for feedstuffs
Melvich	Modernise village hall	Better play park	Road round village requires urgent repair	Meeting place for 12-18 year olds	Repairs carried out to Portskerra Harbour
Halladale	Hall improvements	Develop interpretation of peatlands for tourists	More social activities	More activities for children/play area	Further development of RSPB & tourism
Altnaharra	Local restaurant/eating facility	Cattle grids at each end of village	Mobile bank	Diesel pumps	Local facility to encourage more holidaymakers to stay in Altnaharra

5.3.3 Top ideas for North Sutherland as a whole

The most popular ideas in the North Sutherland overall category are as follows:

UK Standardised or subsidised fuel and grocery prices	350
Roads improved	253
Better public transport	184
Inter-community transport for recreational activities	146
Assistance for local young people to compete in the local housing and croft market	133
Quality mark and marketing for North Sutherland products/produce and marketing of local product	132
Proper care in the community for those requiring it	127
Grants to village halls to enable them to book professional artistes/musicians	115
Heritage trails, walks	108
Tidying up of roadside environment	108
Roads fenced	108
Preservation and re-use of older buildings	105
Better all year round and wet weather tourist facilities	103
Local timber processed locally and increase in forestry projects	103

The full voting returns can be found in Appendix 4

5.4 ***Tracking***

Throughout the Initial Review we tracked the people we interviewed spatially and by age and gender. This was to ensure that a representative cross section of the people in the area had been given the opportunity to participate.

We found that the people who came to the public meetings tended to belong to the mid or latter age group so we tried to interview as many younger people as possible when we were out and about in the area. We found that the 18-25 year old group is not well represented in the area since many of the areas young people are either at college or university or working away. In Durness alone we found that there were 15 young people attending college or university at the period of the survey. This is reflected in the low numbers of this age group that we managed to interview.

Because we interviewed all the children in the area at school the numbers are proportionally very high compared to the adult figures.

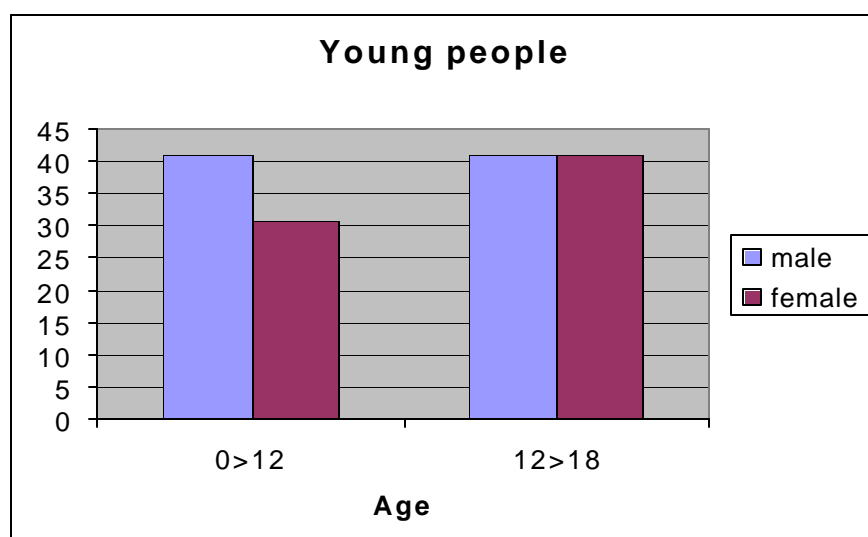
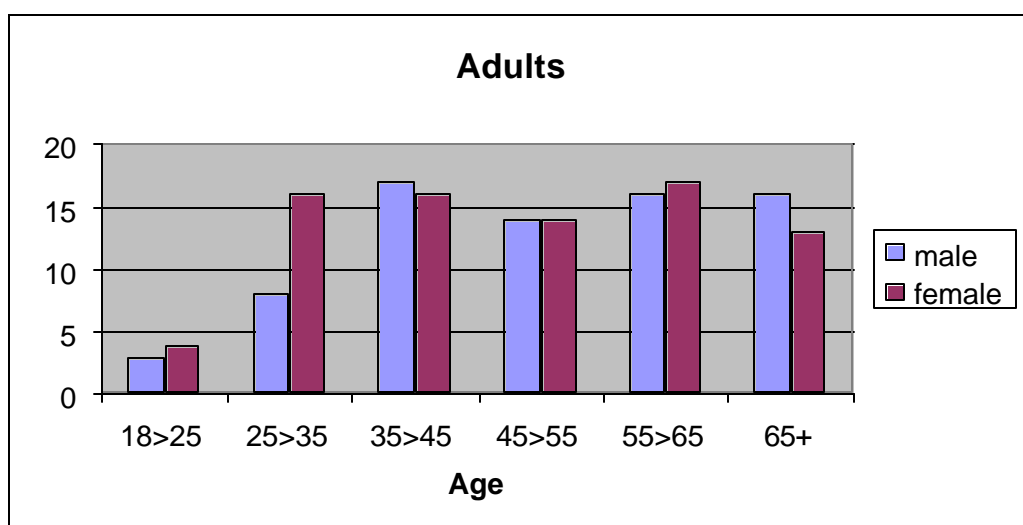
We found that gender made little difference in either willingness to be interviewed or attendance at meetings so gender numbers are well balanced.

Each participant was tracked spatially as they were interviewed. Because of the distances involved in travelling to some part of the area we found that proportionately some sub areas were better covered than others. We found too that it was quicker to interview people in areas of population concentration (eg Bettyhill) than scattered communities (eg Halladale) so sub areas with geographically higher concentrations of people tended to have had more people interviewed. The postal voting process helped to mitigate this.

Please refer to following tables.

Tracking maps can be viewed in the Area Project Office

Sub Area	Open Meeting (No. attended)	Out & About (No. interviewed)	School children	Overall Total
Durness	5	13	16	34
Melness	2	8	7	17
Tongue	15	18	37	60
Skerry	14	8	4	26
Strathnaver	3	2	6	11
Altnaharra	5			5
Bettyhill	9	16	41	66
Armadale	4	7	3	14
Strathy	8	5	14	27
Melvich/Portskerra	6	9	12	27
Halladale	10		7	17



6



6.1 Maximising benefit from natural and cultural resources

The most popular aspects of North Sutherland, highlighted by the Initial Review, and those which could be built upon for maximum benefit, are the scenery, natural environment, peace and quiet and the friendly and community spirited people.

6.1.1 Natural resources



During the Initial Review, 67 people said they valued the **peace and quiet** and having **access** to the open countryside they lived in, as well as the **fresh air** and the **freedom** that went with it. 63 people said that the **scenery** was of value to them, particularly the **hills** and the **beaches** and having easy access to these was important. Ben Klibreck and Ben Loyal were particularly mentioned as well as the Kyle of Tongue and the rivers Mudale and Naver. The unspoilt beaches were highlighted by people right along the coast as being clean, safe and beautiful. Freedom to roam and enjoy these natural assets was something the people living here valued and felt could be shared. The agencies agreed that there is great potential for using the local natural environment to attract visitors to the area.

Wild birds and animals, the summer **flowers** and the naturalness of the **peatlands** were all identified as being valuable to the people living here. They recognised, along with the agencies, that these are natural assets that have to be protected by, as one person put it, “preserving what life up here is all about - but also going forward while respecting the environment and heritage”. One agency felt that “Flow Country Experience” tourist attractions to enable visitors see the peatlands would be of benefit.

Lack of care for the environment was of concern to a lot of people, particularly littering and the dumping or abandoning of dead vehicles, described as “blots on the landscape” which were making the area less attractive to both locals and tourists. Lack of control of livestock in villages bothered some people, particularly in Melvich, Melness and Bettyhill, as well as problems caused by day-trippers to the beaches where there are no public amenities. Ideas were put forward to deal with these problems, including the siting of public toilets at one of the more popular beaches, Strathy beach, and putting cattle grids at the entrance and exits to villages to keep the sheep out.

Sustaining **crofting** in our communities was seen as important. People felt that the land was productive and many liked having sheep and cattle. There is scope to capitalise on the healthy status of both the land and the agricultural animals in the area. Other benefits of crofting identified were being able to cut peats and having independence – “to do my own thing”. The poor price that sheep and cattle are commanding at the market was seen as a problem but there were plenty ideas to improve the market. One agency said they would work with others to support the return of cattle to the crofting areas, as well as working with local people and other agencies to increase opportunities for croft diversification into sustainable non-agricultural activity. It was felt that co-operative selling and marketing of animals, as healthy stock from a healthy environment, might help save crofting in the area. Crofters co-ops to buy feedstuffs and the promotion of organic agriculture would help sustain the communities, coupled with the ability to market produce “from the hill to the table” as one person put it. Projects involving the marketing of local produce under a local and/or quality label was a common idea among both the agencies and the people of the communities.

Forestry was seen as another potential source of income and employment for the future, an important part of the economy of the area that should be maintained and increased. There is a demand for timber products that is not being met as well as unfulfilled opportunities for crofter forestry and a wish to increase the remit of the NW Sutherland Native Woodland Project.

Marine activities, such as fishing and shellfish farming, watersports and maritime leisure activities, were identified by people in Durness and Melness as things they liked to do and which could provide sustainable employment opportunities. Oyster farming was seen as an activity that a growing number of people were becoming involved in and one which depends on a healthy marine environment. However, it was generally felt that improvements would be needed to the pier facilities in the area, particularly at Loch Eriboll and Melness, for the marine potential to be fully realised.



Marketing the area as an ideal place for **outdoor activities**, such as hill walking, surfing, loch fishing, sea angling and swimming, coupled with enjoying the social life would attract more visitors to the area. A huge number of ideas for development were put forward, including watersports on the Kyle of Tongue and Eriboll, a horse riding centre, playing fields and a sailing school.

6.1.2 Cultural resources

As well as marketing the area for its spectacular natural beauty and uncommonly high standard of natural heritage, the **cultural heritage** was a theme that both the communities and the agencies agreed would be fertile ground for development.

Archaeological sites (dating from the earliest neolithic settlers to the Clearances in the 19th Century), historic ruins, the crofting traditions and the native culture were all seen as things that could be promoted and interpreted to the advantage of the community and to help preserve these features.

Making more of historical family links, such as the Clan Mackay, was commonly accepted as an untapped source of revenue for the area. Heritage trails, walks, development of Melness Gaelic Centre, a history museum at Tongue and an interpretation and genealogy centre at Bettyhill were just some of the many ideas put forward.



6.2 Retaining a viable and empowered community

The greatest strength of the communities was seen to be in the **people** themselves, who were generally perceived to be community spirited, honest, friendly, neighbourly and caring. The viability of these communities however, was seen to be challenged by lack of **employment** and the **facilities** needed to retain people in the area. A high **quality of life** meant people wanted to live here, and this has a role in retaining population in the area.

Employment

Lack of **employment** was seen as a major problem, particularly for young people. The difficulties of maintaining a community in a remote area are compounded if there is a shortage of work to keep young families. The poor state of the roads and transport links added to the problems for people who had to travel to work. It was felt that subsidised or standardised fuel prices would help the area, and improved public transport would help people get to work outside the area. Better training, and access to the available training, would help and also provide employment opportunities. Better care in the community and a Day Care Centre in Durness would generate employment and help keep the elderly in the community where they belong and want to stay.

Facilities

Having good schools in the area was generally seen as a great asset and the most popular service provided in the area. Lunch clubs, Bettyhill swimming pool, the Caladh Sona day and residential care unit and the village hall were liked. People felt that some **essential services** were not being delivered, such as sewerage systems, better roads/transport and nursery facilities and they felt that these should be provided where they were needed. In some cases the potential for increased housing development was being hampered by lack of or poor local facilities. High **transport** costs and poor **roads** meant that the facilities that were available were made more difficult or impossible for some people to access.

Lack of **recreational facilities** and **entertainment** for younger people and children, lack nursery facilities and the difficulty in travelling within the area, as well as a lack of affordable rented **housing**, are disincentives to young families to stay in the area.



Many suggestions were put forward that would help negate these problems, such as a fund whereby local people could be helped to acquire croftland and houses, football pitches and play areas for children, meeting places for teenagers and, popularly, more employment for young people. The promotion of facilities such as the Bettyhill swimming pool, the village halls, Naver Telecentre and the golf course at Durness would help sustain the local population, it was believed.

Quality of life

Some people said they liked the relaxed **pace of life**. Being able to go fishing, walking, or just watching the changing weather, the sky and the ships going past make life here enjoyable. The smell of peat fires, well stocked shops and plenty of social activity are all things that people said they valued in North Sutherland and were part of the character of the place which could also be marketed for tourism.

People felt **safe** living here. Some mentioned the **friendliness** of the people, **community spirit** and **neighbourliness** which prevailed in the area. 53 said they simply liked the people but didn't say why. Close and caring communities, honesty, and a sense of belonging were important to many people. These were all important aspects to build upon to retain people in these communities, giving them good reason to stay. The agencies agreed that a co-operative spirit and neighbourliness were important foundations for communities to work together and upon which community development could be built.

Lack of crime was regarded as universal in the area and the safety of children, whether growing up or visiting the area, was surely an attractive feature to build upon.

6.3 Reducing the problems of remoteness by delivering local needs locally and reducing dependence on external inputs (subsidies; goods; services etc)

Many people felt that they were disadvantaged by living at great **distance** from the main centres. This led to a perceived lack of opportunity, **high cost of living** and reduced choice at more expensive local shops.

The feeling of **remoteness** felt by some people was compounded by the high **cost of fuel** and lack of decent **public transport** which in turn had a detrimental effect on the tourist trade and employment opportunities. Some people suggested that there should be assistance for people to travel out of the area to take up employment.

These transport problems were seen to be the main threat to the sustainability of the communities, listed by 135 people interviewed during the Initial Review. The agencies agreed that improvement to the road infrastructure was desirable. Not only was it difficult for people to get about but they also felt the roads were dangerous and badly maintained.



The area is almost totally dependent on **imports** and it was felt by some people that this dependence could be reduced by promoting the availability of **local products** within the area. This was felt to be particularly important for the marketing of agricultural and timber products, both of which are leaving the area and being sold for a fraction of their local value, while the demand for both within the area greatly exceeds supply. There was seen to be considerable

scope for increased timber production in North Sutherland which would enhance the economy if it could be processed and sold locally.

7



7.1 Overview of key points

A full evaluation of the Initial Review was carried out by staff. This compared performance against the objectives set at the beginning of the process :

- To build a good overview of the area and its sustainability
- To identify the local priority issues in relation to sustainability
- To fully involve communities and agencies in this analysis
- To act as a pointer to resources, information, contacts likely to be required by the Project
- To raise the profile of the Project in the pilot areas

The Initial Review was found to have been successful in achieving its objectives. The main points of the evaluation are:

Community methodology – the process was well designed, and was successful in engaging with a wide cross section of the population and gaining from them their likes, dislikes and ideas for change. The biggest problem faced by the Pilot Area Co-ordinators (PAC) was completing the exercise in the time available. Most people felt comfortable with the exercise and, although expectations were raised, it was felt that people were realistic about what the Project could achieve and that this sparked an energy in the communities to take things forward. There was some concern among staff that the questions should have been more focused on sustainability, but this would have compromised the simplicity of the questions. There were also a few difficulties in recording non-spatial issues.



The recording mechanism was however democratic and empowering – everyone's views counted - and at the end of the process most communities reported that the outcome closely reflected their views as to the main issues.

Agency methodology – First a workshop, and then a postal questionnaire encountered problems in soliciting the required quality of quality information from agency staff in a short timescale. A third exercise was therefore undertaken to fill in the gaps in quantitative information essential to assessing the sustainability of the pilot areas.

Training of PACs – The training of the area staff was well designed and executed, and provided a solid foundation for the PACs to undertake their work. There was however some evidence of different approaches being applied in the 3 areas, which to an extent affected the comparability of results.

Division into sub-areas – all pilot areas were divided into sub-areas, based on the locally recognised individual community boundaries. This was found to be essential in identifying with the needs of these communities

Publicity and press – A high public profile was an essential tool for involving all members of the community in the work. This was given considerable attention in each area, though new ways still need to be found to ensure more people are aware of and feel happy to attend meetings etc. Managing the press also proved to be problematic, as some of the ideas emerging were the subject of political forces and lobbying. There were several issues of mis-reporting which had a damaging effect on the reputation of the Project with the communities and it's Partners.

Open meetings – These had variable attendance, though overall the attendance levels were comparatively high for such events. Causes of non-attendance ranged from cynicism or lack of understanding about the Project, to weather and clashes with TV programmes etc. However for those who did attend the results were very positive. People liked the different meeting style and the high degree of participation. Good ideas and good will were generated.

Out and about – This was an essential, though very time consuming, element of the work in reaching those people who don't usually turn up to meetings. This was really where Duthchas marked itself as being different from other initiatives, and made people feel their views counted. The tracking of participants was essential here, in enabling staff to target poorly represented groups within each community.

Voting – Most people understood and were happy with the voting process, and most communities reported that the outcome closely reflected their views as to the main issues. However some individual concerns were expressed, in a few places, that the main issues had not been prioritised. This was thought to be because the conclusions of the workshop groups had not counted in the final voting and voting had only occurred at exhibitions, rather than being taken out and about in the communities as originally planned. Children's voting also tended to skew results towards unrealistic desires.



In Sutherland voting was additionally carried out by forms left in village shops etc. This had a high response rate which improved the voting results. Voting was carried out only at a sub-area level in Skye and Uist, while in Sutherland, voting also took place for overall-area ideas – this helped to prioritise issues for the area as a whole. Procedurally, there were some difficulties in distilling all of the many ideas into voting sheets. Supervision was essential for confidence in the system.

In retrospect it was concluded that the voting system would have been improved if voting had been confidential, votes had been limited to one per idea, children's votes had been separately identifiable, and more checks had been in place against double voting.

Monitoring – Full monitoring objectives were set for the community aspect of the work, and when these were evaluated by staff at the end of the process they found that they had achieved most objectives. Monitoring however did not happen formally throughout and all agreed that this would have helped identify problems early on. The Partner agency survey would have benefited from similarly full monitoring objectives.

Recording local initiatives, information and resources – a process was not specifically designed for this, and as a result information was patchy, many people did not understand why this was needed (including staff).

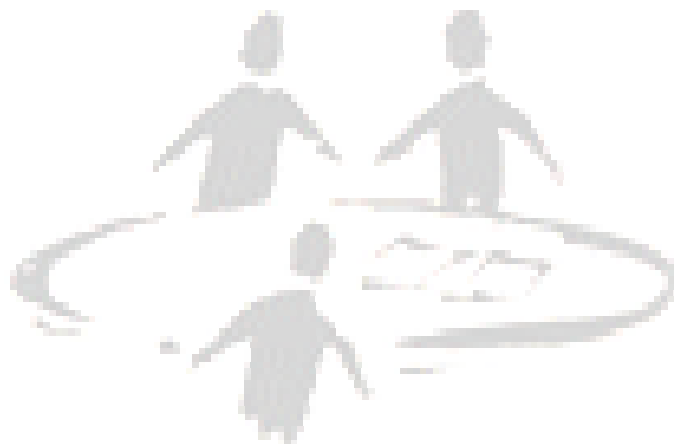
Tracking – Tracking of age, sex and gender took place rigorously throughout the process. It showed that a good representative sample of the population was reached, though there was a gap in the 18-25 year olds in each area, due to their general absence in the community (for education and work elsewhere).

Agency workshop – This process was not well received by those attending the workshop, it was found to be too theoretical, and the data gathered was of low quality. It was also hard for agency staff working at regional or national levels to provide detailed information at the local level. It was decided to take this exercise no further and to try to get the information required by a questionnaire.

Agency questionnaire – This exercise elicited information comparable in content to the community data, however agencies did not have enough time and often did not consult widely in their own organisations, hence the quality of data was variable. It was still felt necessary to go back to the agencies once again with very specific requests for data sets which would enable a sustainability profile to be built of the area.

Exhibitions – The exhibitions, and particularly the launch events were a great success in raising enthusiasm and confidence in the communities. They were well attended and people were very interested in the findings, feeling that they did reflect the important issues in their communities. Some problems occurred in relation to space in the various venues, and the time required to set up each venue. All PACs felt that the exhibitions should have run for longer in each community.

Data analysis – The data analysis process made sense of a large amount of data and allowed an initial sustainability analysis to take place. Categorisation of data was taken purely from the issues falling out of the community data. In retrospect these categories should have been fully rationalised before all the data was categorised. Data categorisation and analysis took much longer than had been budgeted for.



7.2 Analysis of Lessons and recommendations

The following lessons and recommendations were gleaned from:

- Submissions by each area
- Evaluation exercise carried out by staff (see below)

ELEMENT OF THE WORK	STRENGTHS	CHALLENGES	RECOMMENDATIONS
Overall			
Community methodology	<ul style="list-style-type: none"> ▪ Method used was quick and efficient ▪ Everybody's opinion recorded in their own words ▪ Group work enabled everyone to contribute ▪ Method was clear and straight forward ▪ No jargon involved ▪ Recording system was friendly ▪ Process moved people away from single issues ▪ Looking to the future was very positive ▪ Fresh new faces were involved ▪ There were comments that this has been the most involving process to date 	<ul style="list-style-type: none"> • Was the question likes/dislikes right for the purpose? • Some people had difficulty in using 'post-its' • Out and about interviews produced rapid response but ideas lacked depth of thought • Spatial focus of maps perhaps drew attention from wider/ non-spatial ideas • Process has potential to raise unrealistic expectations which happened to an extent 	<ul style="list-style-type: none"> • Allow ample time to conduct a community survey. All areas felt a lack of time to do the job well • The questions should be specific to sustainability and include reference to long term and wider issues.
Agency methodology		<ul style="list-style-type: none"> • Agencies had difficulty with theoretical nature of exercise/ lack of specific focus • Short timescales for responses • Didn't ask quite the same question of agencies as was asked of communities (eg. 'strengths' v 'likes') 	<ul style="list-style-type: none"> • Plan the agency process carefully and devote adequate staff resources to it • Ask agencies the same questions as communities • Be very specific about the information wanted from agencies • A local agency workshop should be held in each area in addition to the postal consultation
Training of PACs	<ul style="list-style-type: none"> • Very involving process • Community process well developed • Positive response from staff • Staff well prepared for the task • All objectives for training met 	<ul style="list-style-type: none"> • Lack of focus on agency process • Some inflexibility in the community process - eg. the formulating of questions to be asked • No agency representatives present to give their perspective 	<ul style="list-style-type: none"> • Involve agency representatives in training
Community process			
General	<ul style="list-style-type: none"> • Community participation on a whole was good • Local people continued to show interest in Dúthchas. • People were enthusiastic and open • The process increased people's sense of worth • People were not unrealistic and had plenty of realistic expectations • Expectations must be raised if energy for action is to be generated. • People have had big promises before and are not 	<ul style="list-style-type: none"> • Some people felt rushed • Some people did not understand its relevance • Some people had a negative view of the Project from the start • Process not always taken seriously • Tended to put forward ideas already on the boil • Danger of seeing this as a wish-list • Ideas more social and economic – whereas most likes were environmental 	<ul style="list-style-type: none"> • Informal approach works best. • Make clear at the outset what the real potential of the Project is and what will happen to their ideas • If people have previously undergone similar processes and not reaped the benefits from that experience, they will be less willing to participate. • Encourage sharing of experience between facilitators to increase mutual understanding and confidence in the work

	holding their breath		
Division into sub-areas	<ul style="list-style-type: none"> Related work to the units that communities work in Broke down work into manageable units Able to draw conclusions for individual communities 	<ul style="list-style-type: none"> Difficulty in aggregating data back up again to pilot area level 	<ul style="list-style-type: none"> Important to work in units that the communities themselves work in Important that all sub-areas are equally represented on the Area Advisory Groups
Publicity and press	<ul style="list-style-type: none"> Project received regular local press coverage Profile of Project raised in each area 	<ul style="list-style-type: none"> Although publicity for the open meetings was thorough many people declared they had no knowledge of the meetings. Many people were unaware of the Duthchas Project or if they were, were not familiar with its aims. Several issues of mis-reporting occurred, with repercussions for the Project and the communities 	<ul style="list-style-type: none"> Local staff need clarity as to dealing with the press - what can/ cannot be said Ask for a draft of the article before printing. Make sure the Project management see copy Use colours, pictures and user friendly language in adverts. Say to people: 'we'd really value your contribution'. Remember people often felt betrayed in the past by similar initiatives. Don't underestimate the importance of goodwill
Open meetings	<ul style="list-style-type: none"> The majority of people who came to the public meetings were happy to participate and did so fully Open meetings elicited all the information that was required by the process 	<ul style="list-style-type: none"> Some communities had poor attendance at the open meetings. Possible reasons: the night chosen clashed with other events, or football/soaps on TV; had been lots of meeting already that week; an expectation of "just another meeting with no tangible result" ; "no-one wants to hear what I have to say anyway" Some areas had previously experienced a similar process with other projects, felt disillusioned with the results so were reluctant to participate. 	<ul style="list-style-type: none"> More than one facilitator be available, when there are more than two groups At the end of a meeting, give people a chance to write any comments, which they felt unable to add as a group. Make sure you are organised and at the venue well in advance. Be prepared for difficult questions. Always behave positively. Always take care with language used in meetings, even if those present are your friends Be inclusive, share your eye contact. Judgemental attitudes have no place in this work Never let an opportunity pass to acknowledge people's efforts. Give people an idea at the end of the evening what is going to happen next in the work
Out and about	<ul style="list-style-type: none"> People were very co-operative and frank. Many people appreciated this approach and felt it was less formal than a meeting. Many people who were spoken to said that they never normally attended meetings, therefore this was the only way that their views could be obtained. 	<ul style="list-style-type: none"> People themselves were short of time Travelling distances were great Weather People you wanted to see were not in Other project commitments were distracting Time needed for people to articulate their thoughts Action plans seemed difficult to achieve out and about 	<ul style="list-style-type: none"> Out and about is extremely important Target places where there will be a captive audience (eg. shop, youth club, school, meetings) Knowing the community is essential – where to find people Avoid shops if they are too small as people feel rushed and in the way Give people time to settle into the idea Go out and about at an appropriate time of year

Voting	<ul style="list-style-type: none"> • People found the voting process easy • People could see good ideas that they hadn't thought of before • You clearly saw priorities emerge 	<ul style="list-style-type: none"> • Difficulty in rationalising a large number of ideas for manageable voting • Children voting influenced the scoring • Lack of privacy to vote • Strong personalities influenced weaker ones • Not a large cross section in each sub-area • Some people had problems understanding the voting system on forms (Sutherland only) • Some people felt there were too many ideas to vote on • No method for recording the ideas people were against • There was an instance of campaigning for an idea • People voted on sub areas – but not on the overall area • Process did not eliminate potential for double voting 	<ul style="list-style-type: none"> • Give under 16's a separate sheet to compare responses. • Provide opportunity for confidential voting • Limit to one vote per idea • Get people talking before the vote – eg newsletter • Voting at exhibition is not enough – need to go out and about again with voting • Need a system for recording negative votes • Very important that voting is well organised and supervised to eliminate double voting • Need to distinguish between sub area and pilot area ideas • Allow for evolution of ideas
Recording local initiatives, information and resources	<ul style="list-style-type: none"> • Found out new information • Made people really think about what they had in their area • Tapped into the well of local knowledge • Made people realise where they could get help 	<ul style="list-style-type: none"> • This info was not well recorded or requested • Information not complete • Only done in relation to action plans which were only done at public meetings therefore not every one had a chance to contribute, • Didn't ask agencies • Time problem – cursory • People couldn't see the relevance • People think you should have the answers • These are only valid for a certain period 	<ul style="list-style-type: none"> • Clarify why this question needs to be answered • Give this more priority – design process specifically • This may be more appropriate at the task group stage • Ask those who knew for more information
Tracking	<ul style="list-style-type: none"> • Helpful for identifying gaps at an early stage • Showed a good cross section of age and gender were covered • Very good geographical coverage achieved • Involving of children 	<ul style="list-style-type: none"> • Difficulty in getting to 18-25 year olds • Only tracked age and gender – did we get a cross section of population ? 	<ul style="list-style-type: none"> • Tracking essential to maintaining a balanced cross-section of community • Need to identify areas or groups with poor representation at an early stage
Monitoring	<ul style="list-style-type: none"> • Monitoring happened informally – you instinctively knew if something was working 	<ul style="list-style-type: none"> • There was not a formal process planned for monitoring throughout the Initial Review • We had low scores on some objectives – this would have been picked up if we had monitored throughout 	<ul style="list-style-type: none"> • Set up a formal monitoring framework at the start, train staff in this process • Monitoring needs to happen throughout
Agency Process			
Agency workshop		<ul style="list-style-type: none"> • Not all agencies attended the meeting • Agencies that did attend didn't fully understand why the exercise was being undertaken • Resulting data was of poor quality 	<ul style="list-style-type: none"> • Only approach agencies for specific information, they find it difficult to deal with theoretical requests given other demands on their time

Agency questionnaire	<ul style="list-style-type: none"> Managed to elicit data from most agencies which was comparable to community data, in a short timescale 	<ul style="list-style-type: none"> Questionnaire was sent to agency reps. on the Partnership Group who didn't always consult with the relevant people in their organisation Some uncertainty about what was being asked of them Data was of very variable quality 	<ul style="list-style-type: none"> Direct personal contacts should be made with agencies to support the exercise Contact should be made directly to local staff as well as regional and national staff
Analysis/ presentation			
Exhibitions	<ul style="list-style-type: none"> Support for the Project from the communities increased enormously, reflected in the visitor numbers to the exhibitions and the tape slide shows. Relaxed atmosphere at exhibition People surprised by the amount of information Raised local confidence Venues/ locations were right Good Area Advisory Group support for exhibitions Raised profile of Project Well attended All information was there and transparent 	<ul style="list-style-type: none"> Difficulty of fully representing huge amount of data – space problem Needed more press coverage Uist should have had a launch Time of year – cold and wet – disadvantage 	<ul style="list-style-type: none"> Exhibition launches very important in raising profile/good will/ confidence Should have more time in each sub-area and more evening exhibitions Push the boat out for this kind of thing – it's worth it Use the skills of as many local people (especially children) as possible. Write thank you letters to everyone who has helped Allow plenty of setting up time If possible employ a professional to guide exhibition design Have support from Area Advisory Group in each area
Data analysis	<ul style="list-style-type: none"> Made sense of a large amount of data Allowed conclusions to be drawn Allowed sustainability analysis to occur 	<ul style="list-style-type: none"> Not enough time budgeted Data processing contributed to delay in the overall project. 	<ul style="list-style-type: none"> The categories used should fall naturally out of the comments made however time should be taken to stand back and amend/ rationalise before all the data is grouped Categorisation of data should ideally be carried out by the same person Realistic time period should be budgeted for this work

7.3 Evaluation

7.3.1 Evaluation by communities

At each exhibition, visitors were asked to evaluate the exhibition, the survey process, the tape slide and the voting process. Below are the results of this evaluation, given by pilot area.

North Sutherland

Sub area	1	2	3	4	5	6	7	8	9	10	11
How well did it reflect the main issues for your community?											
Very well		*	*	*		*	*	*	*	*	*
Quite well	*				*						
Not very well											
How satisfied were you with the community survey process?											
Very well		*		*		*	*	*	*	*	
Quite well	*		*		*						*
Not very well											
Did the tape-slide give a good idea of the issues in your area?											
Very good	*			*		*	*	*		*	*
Quite good			*						*		
Not very good											

* majority opinion

Key to sub areas:

1= Durness 2= Melness 3= Tongue 4= Skerray
 5= Strathnaver 6= Altnaharra 7= Bettyhill 8= Armadale
 9= Strathy 10= Melvich 11= Halladale

North Uist

Sub area	1	2	3	4
How well did it reflect the main issues for your community?				
Very well	21	16	31	24
Quite well	2	0	3	0
Not very well	0	0	0	0
How satisfied were you with the community survey process?				
Very well	17	10	28	22
Quite well	5	6	3	2
Not very well	1	0	3	0
Did the video give a good impression of the ideas?				
Yes	10	9	21	19
No	5	0	1	0
Did you find the voting...				
Easy?	23	17	32	24
Difficult?	0	0	0	0

1= Berneray 2= Lochmaddy 3= Bayhead 4= Sollas

NB There was no space at the Carinish /Grimsay exhibition to carry out this evaluation exercise.

North Trotternish

In Trotternish, data was gathered for the pilot area as a whole. This method and the questions asked were amended after the Trotternish exhibition, and before the exhibitions in Sutherland and North Uist.

Questions	Yes	No
Was the information clear?	79	7*
Does the information present a good picture of your area?	82	8*
Was it easy to vote?	84	7*

* These votes all came from the same teenagers in Uig.

7.3.2 Evaluation by staff

A participatory Evaluation day was held for the Duthchas Project Team, facilitated by Scottish Participatory Initiatives, in May 1999. This enabled staff to:

- review the Initial Review process they had conducted
- evaluate how well they had achieved the Initial Review objectives
- identify and record the positive and negative reasons for their evaluation
- identify and record the lessons they learned for the next phase of the Project
- to do the above in a non-threatening, structured and documented way.

Staff were split into two groups and evaluated how well they had achieved the Initial Review objectives, set at the initial training day (listed in Section 3.1.1).

Objectives	Group 1 Score	Group 2 Score	Average score
To meet with as wide a cross section of people living in each sub-area as possible in the time available	9	8.5	8.75
To enable these people to identify and record what they like and dislike about their locality	6.5	9	7.75
To enable these people to identify and record ideas for the future well being of their locality	7	7.5	7.25
To enable these people to identify what ideas they prefer	6	7.5	6.75
To enable these people to identify and record what local initiatives exist and who is involved with these in the locality	1.5	10/5	
To enable these people to identify and record what local information and resources exist	5.5	2.5	4
To identify potential task group members for the top 3-5 local priority ideas	8	1	4.5
To engage positively with local people	9.5	9	9.25
To monitor how well the above objectives were being achieved throughout the process of the Initial Review	5.5	2.5	4
To plan and execute a major publicity and dissemination event in each sub-area at the end of the Initial Review	9	9.5	9.25
To not raise unrealistic expectations	7.5	7	7.25

NB. The full Report of the Evaluation of the Initial Review is available upon request.

APPENDICES
to the Initial Review Report

North Sutherland
Dùthaich MhicAoidh

INITIAL REVIEW REPORT - APPENDICES CONTENTS

	page
CONTENTS	3
INTRODUCTION	5
APPENDIX 1 <i>Things the communities like about North Sutherland</i>	7
APPENDIX 2 <i>Things the communities dislike about North Sutherland</i>	15
APPENDIX 3 <i>Community ideas for the future</i>	21
APPENDIX 4 <i>Results of community voting for projects</i>	29
APPENDIX 5 <i>Current initiatives in North Sutherland</i>	37
APPENDIX 6 <i>Strengths identified by agencies</i>	39
APPENDIX 7 <i>Challenges identified by agencies</i>	41
APPENDIX 8 <i>Agencies ideas for change</i>	43

INTRODUCTION

This document contains the appendices to the main report of the Initial review carried out by the Duthchas Project in North Sutherland over the winter of 1998/99. These appendices contain the raw data that was collected from both communities and agencies in the course of the initial review – in order to interpret this data, readers are referred to the main report.

An enormous amount of data was collected in the process of the Initial Review

	Likes	Dislikes	Ideas
North Sutherland	512	444	581
Trotternish	491	481	766
North Uist	604	428	452

In order to make sense of this data, similar comments needed to be categorised and grouped together. The categories used were derived from going through a sample of the data and grouping similar comments, then naming the group. Firstly, all comments were categorised as either:

- E Environmental
- S Social
- Ec Economic

Then, within those categorised as 'E', comments were coded from 1 – 10, to further break down the grouping. Similarly this was done for those categorised 'S' and 'Ec'. Each and every comment made was categorised according to this system. This exercise was carried out centrally, to ensure comparability between the pilot areas.

This then enabled the number of times an issue was mentioned to be counted (and thus the popularity of the issue amongst respondents). Also within each category the individual comments could be analysed as to what exactly it was about the issue that people felt was important. A summary of this information is given below in the analysis of the data. Further analysis of the data is given in section 6, in relation to sustainability. Full listings of the data are to be found in the appendices.

The same system was used to code the comments made by the agencies, thus enabling the data to be integrated and compared. It was very important to do this integration, as it allowed us to see where agencies and communities agreed, the issues that agencies were particularly interested in (but communities not) and vice versa.

The table below lists the categories used to sort the data:

No.	E	No.	S	No.	Ec
1	Scenery/landscape	1	Community spirit/values	1	Shops/ cost of living
2	Walks/access	2	Local democracy/partnership	2	Transport/traffic
3	Natural environment /animals/plants	3	People & population	3	Agriculture/ Crofting
4	Water/sea/beach	4	Quality of life	4	Game – shooting/ angling
5	Land/hills	5	Culture, history & traditions	5	Tourism
6	Air	6	Education/ training	6	Sea fishing/ harbours
7	Weather	7	Remote/rural/small	7	Industry/factories
8	Noise	8	Safety/crime	8	Power/telecom
9	Pollution/ waste	9	Religion (inc Columba 1400)	9	Employment
10	Peace quiet/ space	10	Recreation/sport	10	Forestry
		11	Housing	11	Local produce
		12	Community facilities	12	Marketing
		13	Health	13	General economy
		14	Water & sewerage	14	IT
				15	Aggregates

APPENDIX 1**NORTH SUTHERLAND - COMMUNITY LIKES**

Comment	Code	No.	Suggested by
Scenery	E	1	Altna
The beautiful views	E	1	Altna
Views	E	1	Altna
Scenery	E	1	Arma
Landscape	E	1	Arma
Scenery	E	1	Arma
Scenery	E	1	Arma
Scenic beauty	E	1	Betty
Beautiful scenery	E	1	Betty
Scenery	E	1	Betty
Rugged scenery	E	1	Betty
Spectacular scenery	E	1	Betty
The scenery	E	1	Betty
Scenery	E	1	Betty
Scenery	E	1	Betty
Scenery	E	1	Betty
Scenery	E	1	Betty
Scenery	E	1	Betty
Scenery	E	1	Betty
Like the situation where I live – best views in the country	E	1	Betty
Beautiful country	E	1	Dur
Lovely environment	E	1	Dur
Scenery	E	1	Dur
Scenery	E	1	Dur
Scenery	E	1	Hal
The setting in the countryside	E	1	Hal
Scenery	E	1	Hal
Scenery	E	1	Hal
Scenery	E	1	Meln
Scenery	E	1	Meln
Scenery	E	1	Meln
Scenery	E	1	Meln
Scenery	E	1	Meln
The place	E	1	Meln
Scenery	E	1	Sker
Scenery	E	1	Sker
Scenery	E	1	Sker
Natural beauty	E	1	Sker
Scenic area to live in	E	1	Sker
The view from my house across Torrisdale Bay	E	1	Sker
The scenery	E	1	Sker
The views	E	1	Sker
Autumn colours	E	1	Strathn
Beautiful countryside	E	1	Strathn
The scenery	E	1	Strathn
Scenery	E	1	Strathy
Scenery	E	1	Strathy
Scenery	E	1	Strathy
Views	E	1	Strathy
Landscape and seascape	E	1	Strathy
Landscape	e	1	Strathy
Scenery	E	1	Ton
Views	E	1	Ton
Picturesque views and scenery	E	1	Ton
Peaceful scenery	E	1	Ton
Beautiful scenery	E	1	Ton
Beautiful scenery	E	1	Ton
Beautiful scenery	E	1	Ton

Beautiful scenery	E	1	Ton
Beautiful scenery	E	1	Ton
The scenery is wonderful	E	1	Ton
Views – Coldbackie Sands, Kyle, Ben Loyal	E	1	Ton
Glorious scenery	E	1	Ton
Walks / fishing	E	2	Betty
Nice walks	E	2	Betty
Access to mountains, rivers and sea	E	2	Betty
Freedom to roam on these beautiful hills	E	2	Dur
There's plenty to walk about	E	2	Dur
Go for a walk without worrying about trespassing	E	2	Melv
Access to beaches	E	2	Strathy
Scenery	E	2	Ton
Walks	E	2	Ton
Hill walking	E	2	Ton
Hill walking	E	2	Ton
Hill walking	E	2	Ton
Hill walking	E	2	Ton
Hill walking	E	2	Ton
Hill walking	E	2	Ton
Walks (off road)	E	2	Ton
The flora and fauna	E	3	Arma
Wilderness, unspoilt, flora & fauna	E	3	Betty
Relatively unspoilt environment	E	3	Betty
Being close to nature	E	3	Betty
Environment – cliffs, walks etc	E	3	Meln
Wildlife	E	3	Meln
Natural world (sea, land, beach)	E	3	Melv
The countryside/seaside environment	E	3	Melv
The countryside	E	3	Melv
The animals	E	3	Melv
Environment	E	3	Sker
Environment	E	3	Sker
Physical environment	E	3	Sker
Wild, clean countryside and wildlife	E	3	Sker
The wild life	E	3	Strathn
Unspoilt area	E	3	Strathn
Birds	E	3	Strathy
Flowers	E	3	Strathy
Wildlife	E	3	Strathy
Environment	E	3	Strathy
Wildlife	E	3	Strathy
Environment	e	3	Strathy
Nature	E	3	Strathy
Scenery	E	3	Ton
Nature/birdlife	E	3	Ton
Wildlife	E	3	Ton
Wildlife	E	3	Ton
Wildlife	E	3	Ton
Trees (not pines)	E	3	Ton
Nice woodland	E	3	Ton
The River Mudale	E	4	Altna
The beach	E	4	Arma
The beach	E	4	Arma
The beach	E	4	Arma
The beach	E	4	Arma
Good beaches	E	4	Arma
Beaches	E	4	Arma
Sandy beach to walk on	E	4	Betty
Beaches	E	4	Betty
Unspoilt beach landscape	E	4	Betty
Beaches	E	4	Dur
Coastal scenery and habitats	E	4	Hal

The beach	E	4	Melv
Beach	E	4	Melv
River	E	4	Melv
Beaches and views	E	4	Melv
Unspoilt beaches and rugged landscape	E	4	Melv
Sea coast	E	4	Sker
Beautiful beach	E	4	Sker
The river	E	4	Strathn
River	E	4	Strathn
Beach	E	4	Strathy
Beach	E	4	Strathy
Seaside	E	4	Strathy
Sea	E	4	Strathy
Beach	E	4	Strathy
Beaches	E	4	Ton
Beaches	E	4	Ton
Coldbackie beach	E	4	Ton
Ben Klibreck	E	5	Altna
Ben Klibreck	E	5	Altna
The hills	E	5	Altna
Rocks	E	5	Arma
Peat hill	E	5	Arma
Hills	E	5	Arma
The naturalness of the peatlands	E	5	Hal
The hills	e	5	Hal
Land opportunities	E	5	Meln
The hills and open space for walking	E	5	Melv
Hills	E	5	Melv
Hill	E	5	Strathy
Hills	E	5	Strathy
Hills and moors	E	5	Ton
Ben Loyal	E	5	Ton
Clean air	E	6	Betty
Fresh air. Smell of peat fires	E	6	Betty
Clean air	E	6	Betty
Fresh air	E	6	Betty
Fresh air	E	6	Dur
Lovely clean air	E	6	Sker
Fresh air	E	6	Ton
Clean air	E	6	Ton
Watching the sky and weather	E	7	Arma
Lack of pollution	E	9	Arma
Pollution free	E	9	Betty
Clean environment	E	9	Strathy
Clean environment	E	9	Ton
Peace and quiet	E	10	Altna
The peace & quiet & the remoteness of it	E	10	Altna
Peacefulness	E	10	Arma
Peace and quiet	E	10	Arma
Open spaces	E	10	Arma
Tranquility	E	10	Arma
Sense of my own space	E	10	Betty
Lots of space & fresh air	E	10	Betty
Freedom to roam	E	10	Betty
The ambience	E	10	Betty
Open space	E	10	Betty
Peace and quiet	E	10	Betty
Peace and quiet	E	10	Betty
Peace and quiet	E	10	Betty
Peace and quiet	E	10	Betty
Peace and quiet	E	10	Betty
Freedom	E	10	Betty
Tranquility	E	10	Betty

Space	E	10	Betty
Open countryside	E	10	Betty
Calm	E	10	Betty
The open space	E	10	Betty
Peaceful	E	10	Betty
Peace and quiet (usually!)	E	10	Betty
Scenery and open space – not built up area	E	10	Betty
Peaceful, remote	E	10	Dur
Tranquility	E	10	Dur
Quiet place	E	10	Dur
Nice place	E	10	Dur
Freedom	E	10	Dur
Peaceful	E	10	Hal
Peace and quiet	E	10	Hal
Peace and quiet	E	10	Hal
Freedom of space	E	10	Hal
Space	E	10	Hal
Peace and quiet	E	10	Meln
Peace and quiet	E	10	Meln
Peace and quiet	E	10	Melv
The peace and quiet	E	10	Melv
The peace and quiet	E	10	Melv
Freedom	E	10	Melv
Peace and quiet	E	10	Sker
Peace and quiet	E	10	Sker
Peace and quiet	E	10	Sker
The ambience	E	10	Sker
Peace and quiet	e	10	Sker
The atmosphere and everything	E	10	Sker
Peace and quiet	E	10	Sker
Peace quiet & tranquility	E	10	Strathn
Quietness	E	10	Strathn
Freedom	E	10	Strathn
Peace and quiet	E	10	Strathn
Tranquility	E	10	Strathn
Quietness	E	10	Strathn
Freedom	E	10	Strathn
Space	E	10	Strathy
Freedom	E	10	Strathy
Peace and quiet	E	10	Strathy
Peace and quiet	E	10	Strathy
Peace and quiet	E	10	Strathy
Freedom	E	10	Strathy
Peace and tranquility	E	10	Strathy
Wide open spaces	E	10	Ton
Peace and quiet	E	10	Ton
Peace and quiet	E	10	Ton
Peace and quiet	E	10	Ton
Quiet	E	10	Ton
Well stocked shops	Ec	1	Betty
Local shop and hotel open all year round	Ec	1	Hal
Shop and community	Ec	1	Melv
Post office	Ec	1	Melv
Post office	Ec	1	Melv
Shop	Ec	1	Melv
Shop	Ec	1	Melv
Hotel	Ec	1	Melv
Hotel	Ec	1	Melv
Restaurant	Ec	1	Melv
The village shop	Ec	1	Sker
Jimsons	Ec	1	Sker
Local shops	Ec	1	Ton
Bank	Ec	1	Ton

The post bus	EC	2	Altna
No traffic congestion	Ec	2	Arma
Lack of heavy traffic	Ec	2	Betty
Quiet roads	Ec	2	Hal
The new roads that have been done	Ec	2	Meln
Not much traffic	Ec	2	Melv
The sheep	Ec	3	Arma
The sheep	Ec	3	Arma
The sheep	Ec	3	Arma
Sheep on the hills	Ec	3	Arma
Being able to cut peats	Ec	3	Arma
Farming	Ec	3	Dur
Cut peats	Ec	3	Melv
Productive land	Ec	3	Sker
Crofting	Ec	3	Strathy
Having a croft	Ec	3	Strathy
Sheep and cattle	Ec	3	Strathy
Horses	ec	3	Ton
Vast potential for tourism – e.g. water sports	ec	5	Dur
Visitor centre RSPB Forsinard	Ec	5	Hal
The fishing	EC	6	Altna
Pier and harbour	Ec	6	Meln
Pier and harbour	Ec	6	Meln
Pier and harbour	Ec	6	Meln
Potential of sea/forestry land	Ec	6	Sker
Fishing	Ec	6	Strathy
Fishing	Ec	6	Ton
Fishing	Ec	6	Ton
Fishing	Ec	6	Ton
Oyster farming	Ec	6	Ton
Kyle of Tongue fishing	Ec	6	Ton
Fishing off the beach	Ec	6	Ton
Fishing	Ec	6	Ton
Fishing	Ec	6	Ton
Fishing	Ec	6	Ton
My job	EC	9	Altna
Job	Ec	9	Dur
Job	Ec	9	Dur
Scope for artistic and practical work activities	Ec	9	Sker
Forestry	Ec	10	Sker
The community	S	1	Altna
Freedom – as free as you can be in any country	S	1	Arma
Freedom to come and go as wanted	S	1	Arma
Local self-reliance	S	1	Betty
Equality within community	S	1	Betty
Fantastic community spirit	S	1	Betty
Caring community	S	1	Betty
Feeling of belonging	S	1	Betty
A good caring community	S	1	Dur
Close community	S	1	Dur
I belong here	S	1	Dur
Relatively original local communities	S	1	Hal
Community spirit	S	1	Hal
Good community	S	1	Hal
Community working together	S	1	Hal
Good community	S	1	Meln
The culture	S	1	Meln
Not needing to rush	S	1	Meln
Decision making	S	1	Meln
Member have their own say and control in community	S	1	Meln
I like the place because its where I belong	S	1	Melv
Home for many generations	S	1	Melv
Born in the village	S	1	Melv

Do my own thing	S	1	Melv
I live here because all my family are here and I can let my children out themselves and not have to worry	S	1	Melv
Good social life	S	1	Sker
Sense of community	S	1	Sker
Community	S	1	Sker
The community	S	1	Sker
Community spirit	S	1	Sker
Community spirit	S	1	Sker
My roots	S	1	Sker
Sense of belonging	S	1	Sker
The community	S	1	Sker
Friendly and active community	S	1	Sker
Community way of life	S	1	Strathn
Community	s	1	Strathy
Close-knit community	S	1	Strathy
Community	S	1	Strathy
Community spirit	S	1	Ton
Close community	S	1	Ton
Everybody knows everybody	S	1	Ton
Friendliness	S	3	Altna
Friendliness of the people	S	3	Arma
No hassle from neighbours	S	3	Arma
The people	S	3	Arma
Friendly people	S	3	Betty
People	S	3	Betty
People	S	3	Betty
People	S	3	Betty
People	S	3	Betty
Fascinating family interconnections	S	3	Betty
People	S	3	Betty
The local people	S	3	Betty
Friendly people in the area	S	3	Betty
People friendly	s	3	Dur
Acquaintanceship and knowing people	S	3	Dur
Plenty friends	S	3	Dur
People	S	3	Dur
People	S	3	Dur
People	S	3	Dur
Good neighbours	S	3	Hal
Neighbours	S	3	Hal
The people	S	3	Meln
The people	S	3	Meln
The people	S	3	Meln
The people	S	3	Meln
Neighbours	S	3	Meln
Community and neighbours etc.	S	3	Melv
The people (some exceptions but in general good)	S	3	Melv
People	S	3	Melv
All my family live here	S	3	Melv
Good neighbours	S	3	Melv
Honest living people	S	3	Sker
Neighbourliness	S	3	Sker
Co-operation of neighbours	S	3	Sker
Friendly neighbours	S	3	Sker
Co-operation with tasks	S	3	Sker
Nice people	S	3	Sker
The people	S	3	Sker
Friendliness of everyone	S	3	Sker
The people	S	3	Strathn
The people	S	3	Strathn
The people	S	3	Strathn
The people	S	3	Strathn

The people	S	3	Strathn
Able to do what you want without any neighbour complaining	S	3	Strathn
People	S	3	Strathy
People's attitude towards life	S	3	Ton
People	S	3	Ton
Locals	S	3	Ton
People	S	3	Ton
Nice folk	S	3	Ton
Friendly local folks	S	3	Ton
Good neighbours	S	3	Ton
Quality of life	S	4	Betty
Unique part of British Mainland with different lifestyle to townships	S	4	Dur
Peaceful way of life	s	4	Dur
Independence	S	4	Hal
Raising children in a generally above average environment	S	4	Hal
Way of life	S	4	Hal
Good environment for children	S	4	Sker
Pace of life	S	4	Sker
Good environment for children	S	4	Sker
Pace of life	S	4	Strathy
Museum	S	5	Betty
Historical family links	S	5	Hal
Potential talent for artistry of all kinds	S	5	Meln
Clan Mackay	S	5	Meln
History	S	5	Meln
The Gaelic Centre	S	5	Meln
The Gaelic Centre	S	5	Meln
Our tradition and heritage	S	5	Meln
Heritage (preserving what life up here is all about but also going forward while respecting the environment and heritage)	S	5	Melv
Gaelic culture and language	S	5	Sker
The culture	S	5	Strathn
Historic ruins	S	5	Ton
Archaeology	S	5	Ton
Historical and cultural values still of interest/available	S	5	Ton
Primary and secondary school nearby	S	6	Betty
Good school/education	S	6	Betty
School – children get an excellent education	S	6	Betty
Good education for kids	S	6	Hal
Schooling	S	6	Meln
Schooling	S	6	Meln
School	S	6	Melv
Schools	S	6	Melv
Education system	S	6	Melv
The schools	S	6	Strathn
Tongue School	S	6	Ton
Playgroup	S	6	Ton
Population density	S	7	Altna
Living in a small community	S	7	Arma
Not too many people	S	7	Betty
Better than town life	S	7	Betty
Close enough to communicate with the rest of the world	S	7	Betty
2 hours from Inverness	S	7	Dur
It's small	S	7	Dur
Small population	S	7	Hal
Small community	S	7	Meln
Country living instead of town and city living	S	7	Melv
Remote	s	7	Sker
Remoteness	S	7	Sker
Distance from urban centre (no rurality)	S	7	Sker
Sparsity of population	S	7	Sker
Rural environment	s	7	Strathy
Lack of overcrowding	s	7	Strathy

You don't need to lock doors (house or car)	S	8	Arma
Feeling safe	S	8	Betty
Children's wellbeing	S	8	Betty
Low crime	S	8	Betty
Freedom from crime	S	8	Betty
Safety	S	8	Betty
Honesty	S	8	Betty
No crime	S	8	Betty
Safe environment for bringing up a family	S	8	Betty
The fact that I do not have to worry about the security of my property	S	8	Betty
No crime in this area	S	8	Dur
There are no drugs	S	8	Dur
There are no drugs	S	8	Dur
No crime	S	8	Hal
Not having to lock up all the time – safe	S	8	Meln
Lack of crime	S	8	Melv
Safe for kids	S	8	Melv
Great place to bring up children – safe and space	S	8	Melv
More freedom for your children than there would be in a town	S	8	Melv
Freedom from crime	S	8	Sker
No crime	S	8	Sker
No crime	S	8	Sker
Safe, nice area	S	8	Sker
not having to lock up everything	S	8	Sker
Being able to leave doors unlocked	S	8	Sker
No crime	S	8	Sker
The lack of crime	S	8	Strathn
Safe environment	S	8	Strathn
Free of crime	S	8	Strathn
Freedom for children	S	8	Strathy
Not too many security worries	S	8	Ton
Safe environment for children	S	8	Ton
Low rate of crime	S	8	Ton
Hardly any crime exists	S	8	Ton
Safe area to bring up children	S	8	Ton
Children are safe	S	8	Ton
Children can still play safely outside	S	8	Ton
Very little or no crime	S	8	Ton
No crime	S	8	Ton
No crime	S	8	Ton
No crime	S	8	Ton
Little or no crime	S	8	Ton
I love my church	S	9	Melv
Sport	S	10	Altna
Watching ships going past	S	10	Arma
Going on quad	S	10	Arma
Going surfing	S	10	Arma
Good dances	S	10	Arma
Local swimming facilities	S	10	Betty
Creative opportunities	S	10	Dur
Golf course	S	10	Dur
Sport	S	10	Dur
Sports	S	10	Dur
Swimming pool at Bettyhill	S	10	Melv
Country pursuits like fishing and walking	S	10	Melv
The hall activities	S	10	Sker
Like to see things happen and keeping the place alive	S	10	Sker
Social life!!	S	10	Strathy
Lunch club	S	10	Strathy
Beach bathing	S	10	Ton
Swimming	S	10	Ton
Playpark	S	10	Ton
Cycling around the Kyle	S	10	Ton

Outdoor recreation sports	S	10	Ton
My home and my garden	S	11	Altna
Home	S	11	Dur
Home	S	11	Dur
Caladh Sona unit	S	11	Meln
Caladh Sona	S	11	Meln
Caladh Sona	S	11	Ton
Everything convenient at your hand – school, swimming pool etc.	S	12	Betty
The hall	S	12	Sker
The hall and things in it	S	12	Sker
Village hall	S	12	Sker
Hall	S	12	Strathy
New hall	S	12	Strathy

APPENDIX 2**NORTH SUTHERLAND - COMMUNITY DISLIKES**

Comment	Code	No.	Suggested by
Signs and restrictions at the beach	E	2	Melv
Lack of access to beaches	E	2	Tongue
No paths	E	2	Tongue
Lack of trees	E	3	Arma
Lack of care for the environment	E	3	Meln
Lack of trees	E	3	Melv
Wasting money on the bushes and plants in areas that don't require it and are not even kept tidy	E	3	Melv
Deer on the road	E	3	Strathn
Dogs running loose – especially at the beach	E	4	Melv
Beach	E	4	Strathy
Mucky beach	E	4	Strathy
Lack of discussion on land issues	E	5	Meln
The short days of winter	E	7	Altna
The weather	E	7	Altna
Rainy weather	E	7	Arma
Wind and rain	E	7	Arma
Weather	E	7	Arma
The winds	E	7	Betty
Climate	E	7	Betty
Weather	E	7	Dur
Wet weather	E	7	Halla
The cold	E	7	Melv
The wind	E	7	Melv
The wet and windy weather	E	7	Melv
Weather	E	7	Sker
Inclement weather	E	7	Sker
Wind	E	7	Strathy
Too much rain nowadays	E	7	Strathy
Weather	E	7	Tongue
Weather	E	7	Tongue
Untidiness – no grass cutting	E	9	Arma
Litter in village	E	9	Betty
The acceptance by some people that they can dump rubbish (incl. old cars) anywhere they like making Bettyhill look like a tip at times	E	9	Betty
Litter	E	9	Meln
Litter	E	9	Meln
Litter	E	9	Meln
Rubbish left around	E	9	Meln
Lack of public notices in areas like the beach to try to stop people leaving their litter	E	9	Melv
Remains of dead vehicles	E	9	Sker
Blots on the landscape – dead vehicles	E	9	Strathy
Litter	E	9	Tongue
Litter	E	9	Tongue
Junk	E	9	Tongue
Barren-ness	E	10	Betty
Too bare, not enough growth	E	10	Betty
Prices in shops	Ec	1	Arma
Lack of facilities (ie shops)	Ec	1	Arma
Cost of living	Ec	1	Betty
High retail prices	Ec	1	Betty
Pubs	Ec	1	Betty
No proper restaurant	Ec	1	Dur
Lack of facilities: banks, shops, cinema, swimming pool, bowling alley etc.	Ec	1	Dur
High cost of everything	Ec	1	Meln
High cost of everything	Ec	1	Meln

Lack of interesting food in the supermarkets	Ec	1	Melv
I don't like travelling to Thurso etc. for shopping especially in the winter	Ec	1	Melv
Post office is too far away	ec	1	Melv
Fuel/goods too expensive	Ec	1	Sker
Expensive shopping	Ec	1	Sker
The Borgie Hotel as it is now	Ec	1	Sker
Poor amenities	Ec	1	Sker
No shops	Ec	1	Sker
High cost of living	Ec	1	Sker
Lack of shops	Ec	1	Strathy
No shopping facilities	Ec	1	Strathy
Distance from shopping facilities etc	Ec	1	Strathy
No shops	Ec	1	Strathy
No shopping centres ie. Tescos, clothing, shops	Ec	1	Tongue
Far too expensive! Petrol! And food	Ec	1	Tongue
High cost of living	Ec	1	Tongue
The difficulty of single track in the summer	EC	2	Altna
Lack of maintenance of roads & verges	EC	2	Altna
Street furniture at cross roads	EC	2	Altna
Cars driving too fast through the village	EC	2	Altna
The price of petrol	EC	2	Altna
Traffic management in the village	EC	2	Altna
Non existent public transport system	EC	2	Altna
No buses	Ec	2	Arma
Condition of the roads	Ec	2	Arma
Condition of the roads	Ec	2	Arma
Condition of the roads	Ec	2	Arma
No transport to entertainment	Ec	2	Arma
Single track roads	Ec	2	Arma
Not enough transport to Thurso by buses	Ec	2	Arma
No real dislikes but transport is a major problem for non car users	Ec	2	Arma
Transport	Ec	2	Arma
Mangled cutting of trees at road	Ec	2	Betty
Constant travel for work	Ec	2	Betty
Poor public transport	Ec	2	Betty
Poor roads	Ec	2	Betty
Untidy verges	Ec	2	Betty
The transport	Ec	2	Betty
State of roads, degrading side roads	Ec	2	Betty
Lack of public transport	Ec	2	Betty
Single track roads and Poor State of repair	Ec	2	Betty
Poor roads	Ec	2	Betty
Transport – individualised, expensive, hard on cars and environmentally blinkered. Need for better provision and lift sharing systems	Ec	2	Betty
Not enough public transport	Ec	2	Betty
Poor road maintenance	Ec	2	Betty
Lack of public transport	Ec	2	Betty
Lack of road and paths maintenance	Ec	2	Betty
Poor public transport	Ec	2	Betty
Lack of public transport	Ec	2	Betty
Difficult to get about	Ec	2	Betty
Street lights (only to be in built up areas)	Ec	2	Betty
Double track roads	Ec	2	Betty
Too many large signs	Ec	2	Betty
HC waste money e.g. New road (Strathy – Armadale) repair cost loads – still a bump. Money would have been better spent on cattlegrids for Farr School	Ec	2	Betty
No proper sign for the swimming pool – cars park at Munro Pl. and residents can't park – no room left	Ec	2	Betty
Single track roads	Ec	2	Betty
The state of the roads in Sutherland	Ec	2	Betty
No lighting at the public telephone box in Kirtomy	Ec	2	Betty

No transport for the Kirtomy/Swordly school children by the Education Authority	Ec	2	Betty
All the costs including travel which we think of as extra tax	Ec	2	Dur
Public transport	Ec	2	Dur
Roads and transport links	Ec	2	Halla
Cost of fuel/petrol in the North	Ec	2	Halla
Roads could be improved	Ec	2	Halla
Transport costs	Ec	2	Halla
Petrol costs	Ec	2	Halla
Necessity and cost of transport	Ec	2	Halla
No public transport	Ec	2	Halla
Petrol prices	Ec	2	Halla
Poor roads	Ec	2	Halla
Fuel prices!!! (particularly hurtful in an area like this – no transport, long way from shops etc.	Ec	2	Halla
No transport	Ec	2	Halla
Cost of transport (deliveries and personal)	Ec	2	Halla
Roads in winter	Ec	2	Halla
Too dependent on cars for transport	Ec	2	Halla
Transport	Ec	2	Halla
Train times	Ec	2	Halla
Roads – passing place problems	Ec	2	Halla
Lack of consultation when studies are done ie. the pier	Ec	2	Meln
Poor roads	Ec	2	Meln
Difficulty in getting about for shopping etc.	Ec	2	Meln
Difficulty in getting about for shopping etc.	Ec	2	Meln
Poor roads	Ec	2	Meln
No public transport	ec	2	Meln
Condition of the public roads	Ec	2	Melv
Lack of co-ordinated transport system	Ec	2	Melv
Poor road system west of Melvich	Ec	2	Melv
Roads in poor condition	Ec	2	Melv
Insensitivity upgrading roads into speed lanes	Ec	2	Melv
No regular affordable transport (car required)	Ec	2	Melv
Cost of petrol	Ec	2	Sker
The roads (local)	Ec	2	Sker
Price of petrol	Ec	2	Sker
Lack of public transport	Ec	2	Sker
Roads	Ec	2	Sker
The astonishing amount of traffic	Ec	2	Sker
The road beside the cemetery a hazard in icy weather	Ec	2	Sker
Cutting of whins, trees etc at the roadside	Ec	2	Sker
Dangerous road system	Ec	2	Sker
Poor services eg. buses, power supply, shops	Ec	2	Sker
Petrol prices increase the cost of living	Ec	2	Sker
Poor road conditions	Ec	2	Sker
The roads	Ec	2	Sker
Poor road maintenance	Ec	2	Strathn
Roads	Ec	2	Strathn
Use of brushcutter to cut verges	Ec	2	Strathn
Lack of maintenance of roads	Ec	2	Strathn
Lack of maintenance of roads	Ec	2	Strathn
Condition of forest car track	Ec	2	Strathn
Salt pit at roadend	Ec	2	Strathn
Salt pit at roadend	Ec	2	Strathn
Salt pit at roadend	Ec	2	Strathn
No public transport system	Ec	2	Strathn
The cost of fuel	Ec	2	Strathn
Roads	Ec	2	Strathy
Roads	Ec	2	Strathy
Speeding traffic through middle of community	Ec	2	Strathy
Bus service	Ec	2	Strathy
Lack of a speed limit through Strathy	Ec	2	Strathy

Transport facilities	Ec	2	Strathy
Bad road network	Ec	2	Strathy
Lack of transport	Ec	2	Strathy
Cost of fuel in remote areas	Ec	2	Strathy
Transport/roads	Ec	2	Strathy
Lack of public transport	Ec	2	Strathy
Better bus service – shouldn't have to have a car	Ec	2	Strathy
Bad roads	Ec	2	Tongue
Limited walking with prams	Ec	2	Tongue
Bad roads through the village	Ec	2	Tongue
No street lights or paving at Brae	Ec	2	Tongue
Lack of regular transport facilities	Ec	2	Tongue
Bad roads	Ec	2	Tongue
Lack of road sweeper in village – vehicle's visits infrequent	Ec	2	Tongue
Road surface/pavement uneven in main street	Ec	2	Tongue
Lack of public transport	Ec	2	Tongue
Lack of public transport	Ec	2	Tongue
The quality of our roads	Ec	2	Tongue
Road conditions	Ec	2	Tongue
Fuel prices	Ec	2	Tongue
Poor public transport and roads	Ec	2	Tongue
Roads	Ec	2	Tongue
Lack of good roads	Ec	2	Tongue
High cost of commercial transport and services ie. Council and water costs to local businesses	Ec	2	Tongue
Poor speed limits	Ec	2	Tongue
Having to pay the same road tax as the rest of the country	Ec	2	Tongue
Lack of regular public transport all year round that is advertised properly	Ec	2	Tongue
High cost of petrol	Ec	2	Tongue
High cost of petrol	Ec	2	Tongue
No public transport	Ec	2	Tongue
Lack of public transport	Ec	2	Sker
Lack of public transport	Ec	2	Sker
Sheep in the garden	Ec	3	Betty
Marauding sheep	Ec	3	Betty
Sheep wandering on the road	Ec	3	Betty
SHEEP	Ec	3	Betty
Sheep eating everything/growth	Ec	3	Betty
Sheep in village problem	Ec	3	Betty
Sheep in village	Ec	3	Betty
Sheep fouling within cattlegrid areas of village	Ec	3	Betty
Sheep dirt in the village	Ec	3	Betty
Sheep left to wander all over the village making an awful mess especially in the school grounds	Ec	3	Betty
Messy sheep	Ec	3	Dur
State of crofting	Ec	3	Dur
Lack of control of livestock – ring fence for inner hill grazing	Ec	3	Meln
Cattle / sheep in village	Ec	3	Meln
Cattle / sheep in village	Ec	3	Meln
Sheep out on the pavements	Ec	3	Melv
Sheep in the village wandering – dirt – open township	Ec	3	Melv
Open township and sheep	Ec	3	Melv
Broken-down fences	Ec	3	Sker
Unused croft land	Ec	3	Sker
Multi ownership/use of crofts	Ec	3	Sker
sheep	ec	3	Strathn
Restrictions on what and how we work the land	Ec	3	Strathy
Absentee landlords and absentee crofters	Ec	3	Strathy
Crofts going to waste – no crop rotation	Ec	3	Strathy
Sheep on hill	Ec	3	Tongue
Unfenced sheep	Ec	3	Tongue
Cattle on the beach at Talmine	Ec	3	Tongue
Disagreeable landowners	Ec	3	Tongue

The price of sheep and cattle	Ec	3	Tongue
Concentrated land holdings	ec	3	Sker
The disregard the hill walkers & hikers give to shutting gates	EC	5	Altna
Better advertising of accommodation within the village	Ec	5	Betty
Lack of tourists	Ec	5	Dur
Holiday housing	Ec	5	Meln
Day trippers on a Sunday to the beach where there are no amenities	Ec	5	Strathy
Lack of local visitors and facilities	Ec	5	Tongue
TongueB&B not widely advertised	ec	5	Tongue
Lack of tourist information	Ec	5	Tongue
Buildings at harbour	Ec	6	Sker
Fishers	Ec	6	Strathn
No fishing	Ec	6	Tongue
RAF low flyers	EC	7	Altna
UKAEA	ec	7	Arma
White elephant (industrial units)	Ec	7	Melv
Money wasted on building industrial units in Melvich	Ec	7	Melv
Low flying planes	Ec	7	Strathy
UKAEA	Ec	7	Strathy
Lack of communications	Ec	8	Arma
Frequent power failure	Ec	8	Betty
Frequent power failure	Ec	8	Betty
Poor radio and television reception	Ec	8	Halla
Poor radio reception	Ec	8	Halla
Poor communications	Ec	8	Meln
Proposed wind farm	Ec	8	Meln
The number of power cuts	Ec	8	Strathn
TV and radio reception	Ec	8	Strathy
TV and radio reception	Ec	8	Strathy
TV reception poor	Ec	8	Strathy
Lack of regular job prospects	EC	9	Altna
Lack of employment	EC	9	Altna
No jobs	Ec	9	Arma
Lack of jobs for young people	Ec	9	Arma
Lack of jobs for young people	Ec	9	Arma
Lack of opportunities for young people	ec	9	Arma
Lack of jobs	Ec	9	Betty
Lack of opportunities for young people	Ec	9	Betty
Poor employment opportunities for the young	Ec	9	Betty
People that will not work – unemployed unemployable!!	Ec	9	Dur
People! Some have no work opportunities in the area	Ec	9	Dur
Employment prices	Ec	9	Dur
Lack of opportunities for the young	Ec	9	Dur
Lack of employment	Ec	9	Melv
Lack of work opportunities	Ec	9	Melv
Lack of jobs	Ec	9	Sker
Lack of jobs	Ec	9	Sker
Lack of local work	Ec	9	Sker
Lack of job opportunities	Ec	9	Sker
Lack of work	Ec	9	Sker
Lack of employment	Ec	9	Sker
Lack of paid work	Ec	9	Sker
Not enough employment	Ec	9	Sker
Lack of jobs	Ec	9	Sker
Lack of opportunities for young	Ec	9	Strathy
Lack of employment and services	Ec	9	Strathy
Lack of employment	Ec	9	Strathy
Lack of work	Ec	9	Tongue
Lack of work	Ec	9	Tongue
Lack of work for young people in the area	Ec	9	Tongue
Lack of work opportunities for school leavers	Ec	9	Tongue
Shortage of employment	Ec	9	Tongue
Not many jobs for young people	Ec	9	Tongue

No local work	Ec	9	Tongue
Lack of opportunities for people ie work	Ec	9	Tongue
No local employment beyond crofting and tourism	Ec	9	Tongue
Financial limits on marketing due to distance	Ec	12	Halla
Economic disadvantage	Ec	13	Betty
Too dependent on grants etc.	Ec	13	Melv
Not enough control of local resources	Ec	13	Sker
Intolerance of some existing businesses to other individuals attempts to provide services that could provide competition to their existing businesses	Ec	13	Sker
Take-overs by foreign people	Ec	13	Strathy
Negative attitude towards development, new projects etc.	Ec	13	Tongue
Unfair post code- Inverness instead of Kirkwall for insurance purposes	Ec	?	Tongue
Unfair post code- Inverness instead of Kirkwall for insurance purposes	Ec	?	Tongue
Postcode	Ec	?	Tongue
Lack of privacy	S	1	Betty
Certain lack of sense of community	S	1	Betty
Inter township squabbles etc.	S	1	Betty
Lack of social focus	S	1	Betty
Held back by cautious involvement	S	1	Halla
Love of secrecy	S	1	Meln
Parochialism	S	1	Meln
Lack of "push" in the community	S	1	Meln
Criticism (often unfounded)	S	1	Meln
Slowness of outside authorities in making decisions	S	2	Meln
The remoteness of Highland Council and Tourist Boards	S	2	Melv
Am Bratach	S	2	Melv
Council tax is too high	S	2	Melv
Lack of meaningful communication	s	2	Sker
Meetings like this	S	2	Sker
Local residents are taken for granted – sometimes incomers get the credit for things	S	2	Sker
Central authority	S	2	Sker
Lack of consideration by public bodies	S	2	Strathy
Outsiders who come in and try to make the place like a replica of where they come from	S	3	Arma
People who think they are superior to the indigenous people	S	3	Arma
People with negative attitudes	S	3	Betty
Malice, bitchiness that can result from long held grudges, low self esteem, petty resentments, fragile economy and stereotyped concepts and distrust.	S	3	Betty
Crofters appear to be a secret society	S	3	Meln
Lack of patience from others	S	3	Meln
Lack of young people	S	3	Melv
Loss of young families	S	3	Sker
Need more people –keep young ones	S	3	Sker
Need to keep young families in the area	S	3	Sker
Loss of folk (deaths/moving away)	S	3	Sker
Misunderstandings caused by "gossiping"	S	3	Sker
People that don't fit in	S	3	Strathn
Quarrelling	S	3	Strathy
Declining population	S	3	Tongue
English	S	3	Tongue
Incomers	S	3	Tongue
Hard life – not so bad now	S	4	Strathy
Breaks with tradition (village hall)	S	5	Sker
Lack of further education facilities close by e.g. night classes	S	6	Altna
Lack of courses on crafts etc.	S	6	Tongue
Lack of opportunities to learn (dance classes, piano lessons)	S	6	Tongue
Distance from towns, cities	s	7	Arma
Too close to England	S	7	Dur
Distance from main centres	S	7	Halla
Distance	s	7	Halla
Sometimes isolating due to distance	S	7	Melv

Distance from town (Thurso)	S	7	Tongue
Drink drivers	S	8	Betty
Not enough control of underage drinking etc.	S	8	Betty
No Sunday School	S	9	Tongue
Lack of entertainment	S	10	Altna
Lack of amusements for children	S	10	Arma
No recreational facilities for young people	S	10	Arma
No places to play football in the evenings, in Melvich	S	10	Arma
Lack of places to go	S	10	Arma
No entertainment for kids	S	10	Betty
Not enough activities for young people	S	10	Betty
Swimming pool charges too high and hours unsuitable	S	10	Betty
Lack of things for younger generation	S	10	Betty
Golfing	S	10	Dur
Lack of sporting facilities	S	10	Dur
Lack of social events	S	10	Halla
Lack of facilities for recreation locally	S	10	Halla
Lack of entertainment during the winter	S	10	Meln
Lack of facilities for kids	S	10	Meln
No facilities for children	S	10	Meln
Lack of play areas for the children	S	10	Melv
Difficult access to swimming pool due to lack of transport	S	10	Melv
More to do for the older children in the village as they wouldn't have to be out in the street.	S	10	Melv
There are not many activities for children	S	10	Melv
No parties	S	10	Tongue
Children's play area inadequate uninspiring and lacking in imagination	S	10	Tongue
Lack of recreation activities	S	10	Tongue
Not enough entertainment	S	10	Tongue
Lack of activities for children	S	10	Tongue
Lack of social activities	S	10	Tongue
Lack of activities for children	S	10	Tongue
Lack of out of school activities for children	S	10	Tongue
Very little to do in leisure time	S	10	Tongue
Lack of organised thing for children to do – nothing in school holiday	S	10	Tongue
Nothing for children	S	10	Tongue
Lack of affordable rented housing	S	11	Meln
New types of housing would prefer housing with more character or preservation of older buildings	S	11	Melv
Housing - old and young	S	11	Sker
Lack of available houses	S	11	Sker
Empty houses going to ruin	S	11	Sker
Old houses being left to fall down	S	11	Sker
Insensitive design of houses	S	11	Sker
Derelict housing	S	11	Sker
Syre square eyesore	s	11	Strathn
The state of Syre Shed	s	11	Strathn
Rundown buildings	S	11	Strathn
Rundown buildings eg. Barn at Syre	s	11	Strathn
Run down house in village	S	11	Tongue
The amount of homes that are holiday homes which makes it difficult for people from the area to buy property	S	11	Tongue
Having to travel so far to facilities – medical etc.	S	12	Altna
Lack of adequate services eg. Street lighting, bus services	S	12	Arma
Lack of public services	S	12	Arma
Inaccessibility with regard to services	S	12	Betty
Public service levels poor	S	12	Betty
Not always enough information about what is going on, funding	S	12	Betty
Dislike dog fouling in areas where young children play. Small sign already up but nobody pays any attention to them – need some proper large SIGNS in more prominent places	S	12	Betty
Having to pay the Council for services they don't provide	S	12	Dur

Huge expense in travelling from this area to hospitals, vets, old folks homes and other services	S	12	Dur
Difficulty in providing community needs for all ages	S	12	Dur
No proper hall	S	12	Dur
Not enough community issues tackled with a positive outcome	S	12	Halla
Almost derelict community centre	S	12	Meln
Lack of information re use of community centre	S	12	Meln
Lack of use of existing facilities	S	12	Meln
Poor communications in community	S	12	Meln
Poor communications in community	S	12	Meln
Poor communications in community	S	12	Meln
Lack of communication – what is going on?	S	12	Meln
Council building unit in Melvich eyesore	S	12	Melv
Lack of nursery facilities	S	12	Melv
Neglected by some of the services eg. Toilets, sewerage...	S	12	Sker
No bin at the harbour or beach	S	12	Sker
Lack of facilities	S	12	Tongue
Facilities for kids or young parents	S	12	Tongue
Lack of wet weather facilities	S	12	Tongue
Lack of youth activities/ facilities	s	12	Tongue
Public conveniences	S	12	Tongue
The under-use of the village hall	S	12	Tongue
Seasonal Adjustment Disorder	S	13	Sker
Problems associated with excessive drinking	S	13	Sker
Who is paying for the bottled water for Skerray/Melness water disasters? Not Council Tax payers I hope	S	14	Betty
Lack of sewerage	S	14	Sker
Sewerage	S	14	Sker
Lack of sewerage treatment plant	S	14	Sker
Poor sewerage system	S	14	Sker
Tap water	S	14	Tongue

APPENDIX 3

NORTH SUTHERLAND - COMMUNITY IDEAS

Comment	Code	No	Suggested by
View points	E	1	Tongue
Taped guides, hillwalks, coast walks etc	E	2	Betty
footpath provision for disabled	E	2	Betty
Easier access to beach	E	2	Betty
Footbridge erected from pier to Torrisdale Bay	E	2	Betty
walkways for visitors	E	2	Durn
Heritage Trails	E	2	Melv
Walks	E	2	Melv
Create circular walks around village environs	E	2	Tongue
Natural history tours	E	2	Tongue
More public footpaths	E	2	Tongue
Blandy trail	E	2	Tongue
Local walks incorporating the Architecture of Tongue	E	2	Tongue
Archaeology trail	E	2	Tongue
Paths	E	2	Tongue
Bring back more wildlife	E	3	Betty
Let the heather grow	E	3	Betty
Protection and promotion and education for wildlife and nature (ranger activities)	E	3	Betty
Tree planting to enhance the village	E	3	Durn
Tidying up up-rooted trees	E	3	Halla
Promote natural history / environment	E	3	Meln
Ranger led activities	E	3	Melv
Tourist ranger/guide	E	3	Strathy
A local ranger?	E	3	Tongue
Beach cleaning	E	4	Betty
Beach cleaning carried out on a regular basis	E	4	Betty
Production of bottled water - limestone lochs are a source of very clean, safe water	E	4	Durn
Turning Talmine beach into a picnic area (fencing off)	E	4	Meln
Tidy up at beach (ends of bridge)	E	4	Melv
Not enough rubbish bins	E	9	Melv
Clean up blots on the landscape – dead vehicles	E	9	Strathy
Appoint “ village officer “ to keep an eye on tidiness etc	E	9	Strathy
Re-open P.O or supply Mobile P.O. and maybe a mobile bank	Ec	1	Altna
Post office to be opened up again / with a shop	Ec	1	Altna
A mobile bank	Ec	1	Altna
Coffee shop	Ec	1	Arma
Tea shop	Ec	1	Betty
Cash point x2	Ec	1	Durn
More shops so that people don't have to travel so far for one or two things	Ec	1	Melv
Redevelopment of site at harbour – possibly restaurant/café/toilets	Ec	1	Skerr
To get the post office back in the heart of the community	Ec	1	Skerr
A supermarket	Ec	1	Skerr
Local shops – possibly co-op system –similar for animal feedstuffs	Ec	1	Strathy
Subsidies for shops and petrol pumps and more employment	Ec	1	Strathy
More shops	Ec	1	Tongue
Restaurant / cafe	Ec	1	Tongue
More restaurants	Ec	1	Tongue
Coffee shop with facilities for 12 + to adult	Ec	1	Tongue
Better shops e.g mini shopping mall within easy walking distance for oldies and youngsters	Ec	1	Tongue
Refreshment cafe	Ec	1	Tongue
Shopping Centres	Ec	1	Tongue
Diesel pumps	Ec	2	Altna
Cheaper fuel & diesel pumps x 2	Ec	2	Altna

More street lights to allow for a speed limit in the village	Ec	2	Altna
Speed limit in village x 3	Ec	2	Altna
Extension of speed limit through village	Ec	2	Arma
Extension of streetlights through village	Ec	2	Arma
Repair to bus shelter at Sunnyside	Ec	2	Arma
Road from Armadale to Bettyhill to be improved	Ec	2	Arma
Street lighting in the village extended	Ec	2	Arma
Extension to street lights from hall to Bus Shelter at Sunnyside	Ec	2	Arma
Speed limit extended / footpaths in village	Ec	2	Arma
Public transport	Ec	2	Arma
Roads fenced. Paid for by HC not crofters	Ec	2	Arma
Double track road from Thurso to Durness	Ec	2	Arma
Street lighting to end of road for children walking in winter and pavement	Ec	2	Arma
Extension of 30mph limit in village	Ec	2	Arma
Petrol pumps	Ec	2	Arma
Improved transport	Ec	2	Arma
Transport to jobs in Caithness	Ec	2	Arma
Price of fuel brought in line with the rest of country	Ec	2	Arma
More public transport in the Bettyhill area	Ec	2	Betty
Speed ramps near village centres	Ec	2	Betty
Cheaper fuel	Ec	2	Betty
Cheaper fares – eg. On ferries to Orkney	Ec	2	Betty
Public transport to meet needs of workers	Ec	2	Betty
Subsidised travel costs - road tax	Ec	2	Betty
Subsidised travel for work – 16-18 year olds - non-drivers	Ec	2	Betty
18-65 cost of car and availability of family car influences work opportunity	Ec	2	Betty
Transport updated	Ec	2	Betty
Price standard on fuel and shopping essentials then there would be no need to travel to buy goods	Ec	2	Betty
More local jobs or improving transport to get to them	Ec	2	Betty
Need a cattle grid at Clachan to stop sheep getting to the village	Ec	2	Betty
Gritting of side-roads = if a roadworker/lorrydriver comes out of a village first thing in the morning they should GRIT the road on their way out and not leave it until there's time later in the day	Ec	2	Betty
Side roads with bad/blind corners should be widened to make them safer eg the bad corner in Kirtomy	Ec	2	Betty
Locally co-ordinated transport so young ones see more, go to more, experience more	Ec	2	Betty
Double track road all along the North Coast	Ec	2	Betty
Better roads	Ec	2	Betty
Community transport – using school buses for other activities x 3	Ec	2	Betty
Community transport paid rather than volunteers	Ec	2	Betty
Major road widening	Ec	2	Betty
Roads double track down to Inverness	Ec	2	Betty
Air strip	Ec	2	Durn
Difficulties over petrol supplies to retailers ironed out	Ec	2	Durn
Better roads	Ec	2	Durn
Government assistance (aid) for transport costs	Ec	2	Halla
Some sort of public transport	Ec	2	Halla
Subsidised taxis services	Ec	2	Halla
Improve transport infrastructure for non-car users	Ec	2	Halla
Audit of natural cultural and economic interest of area – strategic development of area	Ec	2	Halla
Ditches cleared on roads – lack of ditches	Ec	2	Halla
Roadside verges attended to	Ec	2	Halla
Tarring lay-byes	Ec	2	Halla
Subsidised petrol	Ec	2	Meln
Proper fuel prices	Ec	2	Meln
Public transport	Ec	2	Meln
Road verges cut and planted out	Ec	2	Melv
Transport improvements	Ec	2	Melv
Transport to sport or whatever in other areas	Ec	2	Melv

Good public transport suitable for working in other areas	Ec	2	Melv
Reasonably priced public transport	Ec	2	Melv
Improved air links with London, Continent	Ec	2	Melv
More money from the Government for roads	Ec	2	Melv
Why do we pay top prices for fuel?	Ec	2	Melv
Road around village requires urgent repair	Ec	2	Melv
Petrol should be made a lot cheaper	Ec	2	Melv
Better parking at the church – also at school	Ec	2	Melv
Pavements around village	Ec	2	Melv
Another light between Shore and Donnie Genn's	Ec	2	Melv
Fuel pricing – same cost for say ESSO throughout Britain	Ec	2	Skerr
Public transport	Ec	2	Skerr
Better roads locally – even to take out the bends	Ec	2	Skerr
Reduced petrol prices	Ec	2	Skerr
Wider road with suitable lay-bys	Ec	2	Skerr
Road – especially offlets – need a boat sometimes when it rains	Ec	2	Skerr
Wider road in Lotts	Ec	2	Skerr
Proper parking places for fisher	Ec	2	Strathn
Verges grass cut at side of road	Ec	2	Strathn
Parking places for fishermen	Ec	2	Strathn
Road improvements	Ec	2	Strathn
Public transport	Ec	2	Strathn
Cattle grids at school entrance/exit	Ec	2	Strathn
Improve roads x2	Ec	2	Strathn
Transport	Ec	2	Strathy
Continuous road maintenance	Ec	2	Strathy
Improved transport	Ec	2	Strathy
Improvement to transport system	Ec	2	Strathy
Better road surface	Ec	2	Strathy
Upgrade roads along the north coast as a matter of urgency	Ec	2	Strathy
Improve bus services	Ec	2	Strathy
Better road system	Ec	2	Strathy
Better roads	Ec	2	Tongue
Bus service to Thurso	Ec	2	Tongue
better roads	Ec	2	Tongue
Better public Transport	Ec	2	Tongue
Better roads	Ec	2	Tongue
Better roads	Ec	2	Tongue
Double track roads	Ec	2	Tongue
Reduced fuel prices	Ec	2	Tongue
Roads with cycle track	Ec	2	Tongue
Better roads	Ec	2	Tongue
Cheaper fuel	Ec	2	Tongue
Better roads	Ec	2	Tongue
Regular funded transport for locals and tourists	Ec	2	Tongue
Employ street cleaner	Ec	2	Tongue
Cattle grids at each end of village x 4	Ec	3	Altna
Better market value for sheep etc.	Ec	3	Arma
Bowside Estate	Ec	3	Arma
Cattle grid on main road / improvement to the road	Ec	3	Arma
Cattle grid on road at Armadale Farm	Ec	3	Arma
Armadale Estate back to crofters	Ec	3	Arma
Local produce angle – organic payment for “land management” as opposed to “land usage”	Ec	3	Arma
More land capable of improvement to be made available to crofters, creating more crofts and existing crofts more viable	Ec	3	Arma
Automatic transfer of land to community any time estate comes up for sale. Price set by a govt. body.	Ec	3	Arma
Less interference from landlords	Ec	3	Betty
Croft houses should not be de-crofted and separated from croft	Ec	3	Betty
Upgrade of the sheep fanks/sale ring at Skelpick	Ec	3	Betty
Club to buy feedstuffs in bulk for whole area not just the odd village	Ec	3	Betty
Young entrants to crofting should be given the money before rather than after work is complete to help them make improvements etc.	Ec	3	Betty

Crofters group initiatives	Ec	3	Halla
Bracken control	Ec	3	Halla
Bracken control	Ec	3	Halla
Crofters co-ops	Ec	3	Halla
New shooting rights so you can shoot on your own land without permission	Ec	3	Halla
Control livestock / prevent them from entering gardens etc. / Have inner ring fence	Ec	3	Meln
Land opportunities	Ec	3	Meln
Crofters Trust getting on with things – pushing ahead x 2	Ec	3	Meln
No sheep roaming the village	Ec	3	Melv
Should be a limit to number of crofts held by one crofter so that new young people can get crofts	Ec	3	Melv
People who are interested in crofts should make it known to Community council and grazings committee so that they can be considered for vacant crofts	Ec	3	Melv
Should be easier for locals to get back into crofting – young local people should be given priority over the incomers ie. Money to outbid them for crofts/houses	Ec	3	Melv
Community herds	Ec	3	Skerr
Improvement in crofting	Ec	3	Skerr
Grant aid for experimental crop growing etc.	Ec	3	Skerr
Land redistribution	Ec	3	Skerr
Change sheep subsidies to small, general agricultural subsidies	Ec	3	Skerr
Promotion of organic agriculture and other moves to diversify agricultural production especially to meet local needs	Ec	3	Skerr
Community land ownership	Ec	3	Strathn
Barn at Syre repaired	Ec	3	Strathn
Sheep shed at Syre repaired and made useful	Ec	3	Strathn
Renovation of Syre Barn	Ec	3	Strathn
Land ownership to locals	Ec	3	Strathn
Get rid of stray deer and sheep	Ec	3	Strathn
Shelter belts of trees put in would improve the area	Ec	3	Strathy
Crofting – I would like to see crofts back in rotational cropping and divided out to bring young families back to the area	Ec	3	Strathy
Plenty sheep and cattle	Ec	3	Strathy
Cattle grids	Ec	3	Strathy
Improvement to crofting lands	Ec	3	Strathy
Bracken control	Ec	3	Strathy
Whin control	Ec	3	Strathy
Cattle grids at each end of village	Ec	3	Strathy
Roads fenced and cattle grids in place	Ec	3	Strathy
Community ownership of assets – land / forests / river etc	Ec	3	Strathy
More community land ownership	Ec	3	Strathy
Loch fishing – an angling association along the N Coast to create employment (lochs are overstocked and needing fished)	Ec	4	Arma
Would like to see the return of salmon fishing at Bettyhill Pier	Ec	4	Betty
Salmon fishing started again	Ec	4	Betty
Locals owning the sport	Ec	4	Strathn
Development of wild salmon – related to wild salmon	Ec	4	Strathy
A local brochure to tell tourists what is of interest in the area before they pass through	Ec	5	Altna
A local restaurant providing snacks or simple meals for B&B guests & caravan site visitors	Ec	5	Altna
Somewhere apart from the hotel for visitors to stop and eat	Ec	5	Altna
More eating facilities for tourists at reasonable prices	Ec	5	Altna
Some other body to promote tourism in the area, or HOST accept we exist	Ec	5	Altna
A caravan site which is not Caravan Club members only	Ec	5	Altna
Caravan and camping site	Ec	5	Altna
Something in the village to encourage tourists to stop here	Ec	5	Altna
Better all year tourist facilities	Ec	5	Altna
Promotion of the area to encourage winter visitors	Ec	5	Altna
More holidaymakers encouraged to stay in Altnaharra	Ec	5	Altna
Develop Poulouriscaig as tourist attraction	Ec	5	Arma

Caravan site facility improvements might increase tourism	Ec	5	Betty
"Adventure" holidays – mountain biking, absailing, paragliding, sailing etc	Ec	5	Betty
Visitor centre at Clachan	Ec	5	Betty
More attractions in summer for tourists	Ec	5	Betty
Interpretation centre for the area	Ec	5	Betty
More reasons for tourists to stay in one place for more than one day	Ec	5	Betty
Interpretation centre at Clachan	Ec	5	Betty
Inverness TIC realised there was something North of Inverness!	Ec	5	Betty
Interpretation centre	Ec	5	Betty
Leaflet of what there is to do in the area – interesting facts, where to stay	Ec	5	Betty
Tourist facilities	Ec	5	Durn
More information on area to the outside world	Ec	5	Durn
Tourism got to be looked into to lengthen the stay of visitors	Ec	5	Durn
All people involved in tourism should be trained to make them feel welcome	Ec	5	Durn
Durness Brochure (in hand)	Ec	5	Durn
More tourist related interests	Ec	5	Durn
Chalet complex	Ec	5	Durn
Further development of RSPB & tourism	Ec	5	Halla
Develop interpretation of peatlands to visitors	Ec	5	Halla
Locally – support a wildlife tour company	Ec	5	Halla
Tourism	Ec	5	Halla
Tourist exploitation of Gaelic culture	Ec	5	Meln
Wet weather tourist facilities	Ec	5	Meln
Tourism literature / designated walks (local brochure)	Ec	5	Melv
Tourism – advertising ourselves as we are, emphasis on unspoilt environment – green tourism	Ec	5	Melv
Bunk house accommodation	Ec	5	Skerr
More tourist advertising	Ec	5	Skerr
More varied accommodation for visitors	Ec	5	Skerr
Better facilities for tourists	Ec	5	Skerr
Tourist brochure for relevant area	Ec	5	Strathy
Paths for tourists to archaeological sites?	Ec	2	Strathy
Tourist information/ guides	Ec	5	Tongue
Establish a clear tourist information point-near car park/give information on local walks *colour coded local routes/interests/ weather/flora & fauna	Ec	5	Tongue
Water Sports & refreshments facilities would create employment & encourage tourists to spend more time locally	Ec	5	Tongue
More tourist facilities	Ec	5	Tongue
More things to keep tourists in the area	Ec	5	Tongue
Better information points about things to see and do in the area - not just tourist board information	ec	5	Tongue
Bettyhill pier restored	Ec	6	Betty
Harbour developments for pleasure use	Ec	6	Betty
Pier x3	Ec	6	Durn
I would like to have a pier built in Loch Eriboll, including management strategy to protect and enhance the local economy	Ec	6	Durn
I would like to see a Community Pier built in Loch Eriboll	Ec	6	Durn
Completion of the Eriboll Pier	Ec	6	Durn
Sea Fishing at the pier	Ec	6	Meln
Pier upgraded / facilities / fuel storage etc	Ec	6	Meln
Marina / fuel storage / boat park / Melness Trust Crofters Enterprise ?	Ec	6	Meln
Develop harbour facilities to give safe haven to boats in winter	Ec	6	Meln
Marina development at harbour & water & electricity available & storage facilities	Ec	6	Meln
The pier developed	Ec	6	Meln
Talmine pier upgraded	Ec	6	Meln
Development of lobster – crab – salmon – fisheries	Ec	6	Melv
Pier is in a poor state – needs urgent repair	Ec	6	Melv
Maritime resource development	Ec	6	Skerr
Fish farm	Ec	6	Tongue
Balnakeil Wines relocate to Durness	Ec	7	Durn

Tenants for industrial units (call centre?)	Ec	7	Melv
Use the Units - what a waste !	Ec	7	Melv
To do something with the 2 industrial units in Melvich	Ec	7	Melv
Gathering seaweed	Ec	7	Strathy
Call centre based on empty building in Melvich	Ec	7	Strathy
Solar panels for crofters	Ec	8	Arma
Installation of windmills to every croft house – subsidised or a payback scheme with excess electricity	Ec	8	Arma
Windfarming in the hill where we wouldn't see it	Ec	8	Arma
Wind power scheme	Ec	8	Meln
Wind farm	Ec	8	Melv
Improve TV, radio reception and mobile phones	Ec	8	Strathy
Estate landlords to create more employment. E.g. - 32,000 acres estate which employs one man	Ec	9	Arma
More jobs in the area for young people	Ec	9	Betty
Training in skills that would be useful locally – i.e. catering, cooking, bookkeeping	Ec	9	Betty
Jobs given to local council employees and not contracted out	Ec	9	Betty
I would like to see the telecottages being used for BT Manpower work so that the jobs of locals and Tongue would not need to go to Thurso	Ec	9	Betty
Less emphasis on crofting and more on creating sustainable and motivating employment opportunities especially for the young	Ec	9	Betty
The re-creation of a "village officer" type post to keep all the villages on the North Coast as tidy as those on the East Coast of Sutherland	Ec	9	Betty
More jobs	Ec	9	Betty
Project handling officer	Ec	9	Betty
Jobs for youngsters	Ec	9	Betty
Paid project officer to help organisations fund projects – form filling etc	Ec	9	Betty
Attract other employment	Ec	9	Halla
Computer training - internet-on line	Ec	9	Halla
More jobs	Ec	9	Halla
A summer ranger / guide	Ec	9	Meln
Crofters Trust developments going ahead to create jobs	Ec	9	Meln
Countryside ranger	Ec	9	Meln
Create employment not just short term , or seasonal	Ec	9	Melv
Employment without distance travel	Ec	9	Melv
Employment for young	Ec	9	Skerr
Jobs - that will last more than a year or two	Ec	9	Skerr
We need jobs or income generating opportunities	Ec	9	Skerr
Community generated employment	Ec	9	Skerr
Jobs	Ec	9	Skerr
Quality employment for young people	Ec	9	Strathy
Employment	Ec	9	Strathy
Employment	Ec	9	Strathy
More jobs for the people within the area	Ec	9	Tongue
Computer training (E. Mail) incorporated in library also available for craft/other courses	Ec	9	Tongue
Local jobs	Ec	9	Tongue
Commission land planted with mixed species	Ec	10	Altna
Tree planting on the hill – Poulouriscaig	Ec	10	Arma
Tree planting	Ec	10	Arma
Reinvent the Forestry Commission	Ec	10	Arma
Increase in forestry projects	Ec	10	Arma
Forestry with local jobs	Ec	10	Meln
Why is Northcost timber being taken out by contractors from south. Local contractors with sea transportation from Scrabster would do more for the area. Why can't the timber be processed here?	Ec	10	Melv
Availability to the community of resources eg. Forestry	Ec	10	Skerr
Forestry partnership scheme	Ec	10	Skerr
Crofting forestry maximum possible	Ec	10	Skerr
Control of forestry	Ec	10	Skerr
Community forest management partnership	Ec	10	Skerr
More work from forests	Ec	10	Skerr
Work for youngsters if our own woodyard	Ec	10	Skerr

Better use made of forests to benefit local sawmills etc	Ec	10	Strathy
Big Forest	Ec	10	Tongue
Contact the forest authority to get blocks of trees handed over to a local contractor to get posts etc made locally	Ec	10	Tongue
Mobile slaughter house	Ec	11	Arma
Cottage craft industries with guaranteed outlets	Ec	11	Arma
Some kind of cottage industry	Ec	11	Arma
Organic crofting produce – kept in area – marketed from here	Ec	11	Arma
Gothenberg – community run licensed premises where profits are put into the community	Ec	11	Betty
Organic horticulture	Ec	11	Betty
Organic sheeps milk products	Ec	11	Betty
Processing of fish/shellfish etc at Eriboll Pier	Ec	11	Dum
Local mobile slaughter and packaging of produce	Ec	11	Skerr
More money for wool	Ec	11	Skerr
Local wool use group x2	Ec	11	Skerr
Local stock slaughtered locally and possible sold locally	Ec	11	Skerr
Local produce (organic if possible) growing co-op	Ec	11	Skerr
Community owned resource development	Ec	11	Skerr
Wool	Ec	11	Skerr
Community control of local resources	Ec	11	Skerr
More local processing of local products	Ec	11	Strathn
Processing of wool in the area	Ec	11	Strathy
Seaweed fertilisers	Ec	11	Strathy
Arts and Crafts Exhibition and sales outlets	Ec	11	Strathy
craft village	Ec	11	Tongue
Marketing local products	Ec	12	Arma
Improved services by Highland Council	S	12	Arma
Crofters marketing scheme	Ec	12	Halla
Co-ordination of marketing of natural value of Caithness & Sutherland area for visitors	Ec	12	Halla
Television campaign (marketing)	Ec	12	Melv
North wide marketing initiative	Ec	12	Skerr
Better marketing practices	Ec	12	Skerr
Projects involving local produce being marketed locally	Ec	12	Skerr
Quality mark for local products/produce	Ec	12	Skerr
Solution to availability of local produce for sale – lamb/veg etc.	Ec	12	Skerr
Ability to market own produce from the hill to table	Ec	12	Skerr
Quality marketing of local produce	Ec	12	Skerr
Local produce available – organic food co-operative	Ec	12	Strathy
Hotels guarantee to use North Sutherland lamb, beef, veg., fish, etc.	Ec	12	Strathy
Promoting local produce	Ec	12	Strathy
CASE should help businesses help the locals – not just tourists	Ec	13	Betty
Development at Naver Telecentre	Ec	13	Betty
Business start up help	Ec	13	Halla
Better business start up	Ec	13	Halla
More help with small business interests	Ec	13	Halla
Help to start up small businesses	Ec	13	Halla
In-put of funds to research and development of economy	Ec	13	Skerr
Employment in general	Ec	13	Skerr
Any development ot be at Bettyhill, Syre or Altnaharra – leave Strathnaver as it is	Ec	13	Strathn
Community ownership of several small enterprises to give additional employment and to encourage tourist activity	Ec	13	Strathy
Disincentive to local business start-ups / costs of water,waste & rates etc.	Ec	13	Tongue
Help for small business	Ec	13	Tongue
Good stone quarrying	Ec	15	Arma
Firm united community lines on unacceptable practices/behaviour regardless of police/legal action that can be taken	S	1	Betty
More talking/linking to celebrate commonalities regardless of where born, family problems	S	1	Betty
Motivation of young folk to stimulate life in this community	S	1	Meln

If the "young family" age group could be enthused to be involved in the regeneration of social activities & attitudes	S	1	Meln
Working together to achieve goals	S	1	Meln
Getting young people involved in community i.e. school age, to develop their interest / commitment	S	1	Strathy
Community Council could have a Suggestion Box	S	2	Betty
A demonstration by the Highland Council that they really understand the problems of the area	S	2	Betty
Greater accountability to locals from such as RSPB, SNH, HRC	S	2	Halla
Proper community development plan	S	2	Meln
Help to voluntary organisations to develop projects	S	2	Melv
Co-ordination of effort	S	2	Skerr
Township Development Programme Skerray	S	2	Skerr
More funding for community schemes and projects	s	2	Skerr
More opportunities for community to get involved	S	2	Strathn
More encouragement for young people to stay in the area	S	3	Betty
More opportunities for people within area – not just the usual chosen ones – to visit other peoples to learn/broaden and share perspectives and notion of possibilities	S	3	Betty
Dynamic publicity to point out there is life above Inverness	S	4	Betty
More incentives for young people to remain in the community (perhaps related to the above)	S	4	Halla
Keep more people of working age around the place	S	4	Meln
We need a growth in population (younger people)	S	4	Skerr
Small community based industry to keep young people in the area	S	4	Strathn
More opportunities to encourage young people to live in the area	S	4	Strathy
More opportunities for young people to keep them in the area	S	4	Strathy
More amenities for young people to keep them in the area	S	4	Tongue
Signage for the museum	S	5	Betty
Genealogy system set up	S	5	Betty
Promote archaeology	S	5	Meln
Development of Gaelic Centre	S	5	Meln
Restoration of old mill	S	5	Meln
More culture and arts	S	5	Melv
preservation of old ways and buildings (maybe if people don't want to live in them maybe make workshops etc of them but importantly preservation and use)	S	5	Melv
We need to celebrate our cultural traditions	S	5	Skerr
Old Church Hall converted into a war museum and the memorial area landscaped	S	5	Skerr
Information/displays on local subjects	S	5	Strathy
Ewan Robertson & Tongue History ? Museum using building alleged to be his home	S	5	Tongue
Record local information= for visitors/locals - Geography/ Geology / Natural	S	5	Tongue
Re – open the pre-school nursery	S	6	Altna
Scientific centre, environmental scientific orientated	S	6	Arma
Better accommodation for nursery, primary and secondary	S	6	Betty
Child care to meet needs of workers	S	6	Betty
More classrooms for the school	S	6	Betty
School to be made bigger to accommodate all the children who now attend it possibly separate from the Primary	S	6	Betty
Compulsory Gaelic in schools	S	6	Halla
Better child care for pre-school children	S	6	Halla
More education facilities locally	S	6	Halla
Nursery places, the children at the moment have to travel either 16 or 18 miles to nearest place - not practical 3/5 times a week	S	6	Melv
Gaelic taught in ALL the schools and up to Higher Grade	S	6	Strathy
childcare	S	6	Tongue
courses i.e. further education	S	6	Tongue
Sports facilities of various types – entertainment	S	10	Altna
Youth club for older kids – 12-17	S	10	Arma
Floodlit astro turf, and start up a 5-a-side league through the weeks in Melvich, and transport	S	10	Arma
More activities for young people	S	10	Betty

A good riding school required	S	10	Betty
A surfers club	S	10	Betty
Club for the community (licensed)	S	10	Betty
Play areas for kids and young people	S	10	Betty
Sailing school	S	10	Betty
"Coasteering"	S	10	Betty
Youth clubs or organised club for youngsters	S	10	Betty
Youth Club for children – somewhere they can go	S	10	Betty
Outdoor all weather centre	S	10	Betty
Swimming pool x2	S	10	Durn
Youth club	S	10	Durn
Water sports at Loch Eriboll	S	10	Durn
Angling Club	S	10	Durn
Children's play area	S	10	Halla
Childs play ground in the Strath	S	10	Halla
More activities for children	S	10	Halla
More parties	S	10	Halla
A playpark/sports area for youngsters x 3	S	10	Meln
More community gatherings/activities	S	10	Meln
Playpark for children	S	10	Meln
Entertainment	S	10	Melv
A better swing park	S	10	Melv
Swimming between Melvich and Strathy	S	10	Melv
Something for teenagers	S	10	Melv
A place or activities for the high school children after school	S	10	Melv
Outdoor centre	S	10	Melv
Water sports	S	10	Melv
A group designed to organise children's activities	s	10	Skerr
A youth club – young people should be collecting historical information/lore	S	10	Strathy
More things for the community to do together that doesn't cost us money or the Council money such as beach cleaning	S	10	Strathy
Capitalise on the super hall at Strathy – festivals, plays etc.	S	10	Strathy
Bettyhill pool maintained – continuous funding	S	10	Strathy
Some way of knowing whats on in the area – advertising for social events	S	10	Strathy
Grants to Village Halls to enable them to book professional artistes and musicians	S	10	Strathy
More sporting facilities	S	10	Tongue
Better playpark	S	10	Tongue
Karate	S	10	Tongue
Complete cycle around Borgie Forest to create a circular route	S	10	Tongue
Provide more "entertainment" in the village hall	S	10	Tongue
Improve/upgrade, imaginatively, the children' present play area	S	10	Tongue
Water sports	S	10	Tongue
Dry ski slopes	S	10	Tongue
Golf course	S	10	Tongue
Out door sports facilities for locals & tourists alike, such as watersports, sailing, windsurfing	S	10	Tongue
Better provision for young kids and the older generation	S	10	Tongue
Horse riding centre	S	10	Tongue
Curling Centre with refreshment facilities	S	10	Tongue
gym - aerobics - youth club self defence - yoga classes - highland dancing	S	10	Tongue
Proper playing fields - leisure facilities, indoor sports i.e. squash, bowling, badminton etc	S	10	Tongue
Leisure centre incorporating, Squash courts badminton & others with refreshments (family entertainment)	S	10	Tongue
Water sports centre training	S	10	Tongue
Proper playing fields & leisure centres, & other sports	S	10	Tongue
Youth nights at hall	S	10	Tongue
More effective use of Village Hall, Tongue village football park could be used effectively for school and community activities.	S	10	Tongue
Village Golf Course	S	10	Tongue
Sports area adjacent to school - combined with tourist picnic/play area	S	10	Tongue

New football field	S	10	Tongue
Sports Centre	S	10	Tongue
Sort football pitch	S	10	Tongue
Sort football pitch	S	10	Tongue
Alternative to the pub	S	10	Tongue
More dances	S	10	Tongue
Astro-turf football pitch (5- a - side)	S	10	Tongue
Youth club	S	10	Tongue
Better use of Community Hall - dances etc	S	10	Tongue
All weather football pitch for boys	S	10	Tongue
Youth Club	S	10	Tongue
Football pitch	S	10	Tongue
Pitch & putt	S	10	Tongue
Sports facility for young	S	10	Tongue
Football pitch	S	10	Tongue
Improve children's play areas	S	10	Tongue
Better social events for youngsters	S	10	Tongue
Own football team	S	10	Tongue
More events organised for people to do / funding to help with costs so that groups and clubs don't have to be self funding	S	10	Tongue
Improved children's play facilities	S	10	Tongue
Sheltered housing (with warden)	S	11	Betty
Local people being allowed to buy their choice of home at a reasonable price	S	11	Betty
Improved housing standards	S	11	Betty
Sheltered housing complex in Bettyhill	S	11	Betty
Sheltered housing x 2	S	11	Betty
Sheltered housing and community care network based in Bettyhill	S	11	Betty
Improvement to older unused housing	S	11	Melv
In Skerray and Borgie we need affordable housing	S	11	Skerr
Land reform grants system re houses looked at	S	11	Skerr
Promotion of sympathetic restoration of existing unoccupied or ruined buildings, (instead of building new homes of inappropriate design), to be used as homes and for local activities eg. craft workshop	S	11	Skerr
Affordable housing for young people	S	11	Strathy
Affordable housing for local people	S	11	Strathy
Fund whereby local people could acquire croftland / houses	S	11	Strathy
Less holiday homes	S	11	Tongue
A library in the area – not having to wait for 2 weeks / 1 month to change library books	S	12	Altna
Public observatory	S	12	Altna
Strathy toilets	S	12	Arma
Meeting place for teenagers	S	12	Arma
Easy access to library facilities	S	12	Betty
Better access to public services, library, healthcare etc	S	12	Betty
New hall x4	S	12	Durn
Proper village hall	S	12	Durn
Village Hall - plans for new hall in pipeline	S	12	Durn
Hall improvements	S	12	Halla
Further hall improvements	S	12	Halla
Local hall improvements	S	12	Halla
A new hall or a new interior design for the hall	S	12	Halla
Improvement of local hall	S	12	Halla
The Community Centre refurbished and used more – shows etc	S	12	Meln
A focal point for the community	S	12	Meln
Renovation of Community Centre (somehow) x 2	S	12	Meln
Modern public hall/community centre	S	12	Melv
Meeting place for 12 - 18 year olds	S	12	Melv
Heritage centre	S	12	Melv
Some kind of club or place for teenagers to go during the winter (even if it were to be transport arrangements to take them to where there are already clubs established or to bowling, swimming etc.	S	12	Melv
Facilities for teenagers	S	12	Melv

A games room for children along with a café using the two empty buildings in Melvich	S	12	Melv
If the village hall goes ahead and a youth club would start for the teenagers to keep them off the roads	S	12	Melv
Conservatory for Sinclair Court for senior citizens to go into.	S	12	Melv
Toilets	S	12	Skerr
Centre for senior citizens	S	12	Skerr
More use of the village hall	S	12	Strathn
Public toilets at the Hall	S	12	Strathn
Disabled toilets in hall	S	12	Strathn
Toilets for the beach x2	S	12	Strathy
Meeting places for people to get together for pleasure along the coast	S	12	Strathy
Toilet facilities	S	12	Strathy
Toilets in Strathy	S	12	Strathy
Making a focal point in the village	S	12	Strathy
Toilets at beach	S	12	Strathy
Public toilets at Strathy beach and Churchyard	S	12	Strathy
larger community centre	s	12	Tongue
Local nursing home	S	13	Altna
Day care centre for the elderly	S	13	Betty
Elderly care – home	S	13	Betty
Local residential home for OAP's, so that they need not go away	S	13	Betty
Better hospital facilities	S	13	Betty
Strong prioritising and setting out within communities of arms for health of individuals & community	S	13	Betty
Day care centre	S	13	Durn
Residential Care Centre	S	13	Durn
Further development of Caladh Sona Unit	S	13	Meln
More care of older people to be local based	S	13	Melv
Day Care Centre	S	13	Strathy
Day care centre	S	13	Strathy
Proper care within the community for those requiring it	S	13	Strathy
Sewerage system x4	S	14	Skerr

APPENDIX 4 - VOTING RESULTS

NORTH SUTHERLAND AS A WHOLE

IDEA	bus	forms	Total
Roads improved	126	124	250
Better public transport	67	115	182
Standard or subsidised fuel and grocery prices	97	81	176
Fuel prices standardised with the rest of UK		158	158
Inter-community transport for swimming, sport etc.	89	56	145
Assistance for local young people to compete in the local housing and croft market	60	72	132
Quality mark and marketing for North Sutherland products/produce and marketing of local products	70	61	131
Proper care in the community for those requiring it	55	69	124
Grants to village halls to enable them to book professional artistes/musicians	68	43	111
Heritage trails, walks	40	69	109
Tidying up of roadside environment	56	48	104
Better all year round and wet weather tourist facilities	64	39	103
Preservation and re-use of older buildings	39	63	102
Local timber processed locally and increase in forestry projects	28	73	101
Roads fenced	49	52	101
Jobs given to local Council employees - not contracted out	28	67	95
Employment without distance travel	33	59	92
Promotion of organic agriculture and marketing of organic crofting produce	48	42	90
Getting young people involved in community activities	43	46	89
Fewer holiday homes	55	33	88
Local mobile slaughter and packaging of produce	38	45	83
Quality employment opportunities	26	57	83
Marketing of the area for tourism	39	42	81
Community control of local resources, eg forestry, land	37	44	81
Subsidised installation of windmills to private houses with payback scheme using excess electricity	47	33	80
Training and higher education available in skills that would be locally useful	43	35	78
More help for small business – start-up etc.	40	36	76
Croft houses not to be de-crofted and separated from the croft	56	19	75
Development based on marine resources eg, lobster, crab, salmon, seaweed	28	37	65
Local wool use group	18	43	61
Less emphasis on crofting and more on sustainable and motivating employment	14	45	59
More entertainment, culture, arts	28	30	58
Compulsory Gaelic taught in all the schools	38	17	55
Better healthcare facilities	24	29	53
Automatic transfer of land to community any time an estate comes up for sale and price set by a government body	24	28	52
Promotion of the area for “green tourism”	38	13	51
Greater accountability from agencies involved in the area (ie. Highland Council, SNH, etc.)	25	26	51

Whole of Sutherland ideas continued...	bus	forms	Total
Project officer to help develop local projects	29	19	48
Loch fishing – an angling association for North Sutherland	26	22	48
Cottage craft industries with guaranteed outlets	20	23	43
Improved air links with London and the Continent	18	24	42
Scheme to promote and provide homes with solar panels	18	24	42
Improved housing standards	17	25	42
Scheme to encourage crofts back into rotational cropping	22	17	39
Forestry Commission land planted with mixed species	15	22	37
Grant aid for experimental crop growing	12	22	34
Land capable of improvement to be made available to crofters, creating more crofts and existing crofts more viable	17	17	34
Change sheep subsidies to small, general agricultural subsidies	13	19	32
Input of funds to research and development of economy	12	19	31
Forcing large sporting estate landlords to create more employment	18	13	31
Redistribution of crofts	21	9	30
Reform housing grants system	15	14	29
Exploitation of Gaelic culture for tourism	18	8	26
Design a board game promoting things to do and places to see in North Sutherland for tourists to play in B&B's, hotels, etc.	9	8	17
Forestry management partnership scheme	3	10	13
Audit of natural, cultural and economic interest of the area	4	9	13

ALTNAHARRA VOTING RESULTS

IDEAS	bus	forms	total
A local restaurant/eating facility	9	2	11
Cattle grids at each end of the village	6	5	11
A mobile bank	7	2	9
Diesel pumps	5	3	8
Re-open the pre-school nursery	5	2	7
A library in the area	5		5
More street lights to allow for a speed limit in the village	3	2	5
More holidaymakers encouraged to stay in Altnaharra	5		5
Re-open post office or supply mobile post office	2	2	4
Something in the village to encourage tourists to stop here	3	1	4
Local nursing home	2		2
A caravan/camping site independent of the Caravan Club	1	1	2
Local brochure			
Public observatory			

ARMADALE VOTING RESULTS

IDEA	bus	forms	total
Extension of speed limit and streetlights through village	23	30	53
Small area astroturfed for football, basketball etc.	33	9	42
Armadale Estate back to the crofters	13	12	25
Footpaths in village	5	9	14
Repair to bus shelter at Sunnyside	2	11	13
Tree planting – crofter forestry	6	7	13
Cattle grid on road at Armadale Farm	4	8	12
Develop Poulouriscaig as tourist attraction	4	8	12
Floodlit astroturf, in Melvich, and transport		11	11
Windfarming in the hill	2	6	8
Transport to jobs in Caithness		7	7
Good stone quarrying	5	1	6
Meeting place for teenagers, youth club		6	6
Strathy toilets	2	2	4
Coffee shop		2	2

BETTYHILL VOTING RESULTS

IDEA	bus	forms	total
Development of Naver Teleservice Centre	16	11	27
Sheltered housing/residential care for elderly	2	18	20
Youth club, more activities for young people	6	14	20
Genealogy system set up	10	10	20
Cattle grid at Clachan	7	13	20
Better accommodation at Farr School	5	14	19
Footbridge from Bettyhill to Torrisdale Bay	6	11	17
Bettyhill pier restored	10	7	17
Outdoor all weather centre – surfing, sailing, coasteering, mountaineering, abseiling, orienteering etc. for locals and tourists	6	9	15
Return of salmon fishing	7	5	12
Indoor sports centre	6	6	12
Interpretation/visitor centre	2	7	9
Better access to the beach and beach cleaning	2	7	9
Places to eat – café/restaurant	5	4	9
Local brochure	3	5	8
Meeting place for youngsters	2	6	8
Play area for children	3	4	7
Signage for the museum	1	6	7
Community Council to have a “suggestion box”	3	3	6
Riding school with sand arena	2	3	5
Countryside ranger service	1	4	5
Community/co-operatively run licensed premises		2	2
Golf course		2	2
Astro turf pitch			

DURNESS VOTING RESULTS

IDEA	bus	forms	total
Difficulties over petrol supplies to retailers ironed out	28	51	79
New village hall	31	26	57
Eriboll Pier	27	26	53
Durness brochure	25	14	39
Day care centre	12	19	31
Cash point	18	11	29
Processing of fish/shellfish etc. at Eriboll Pier	10	8	18
Angling club	11	7	18
Residential care unit for the elderly		15	15
Tree planting to enhance the village, walkways for visitors	4	8	12
Swimming pool	8	2	10
Production of bottled water from limestone lochs	2	7	9
A bowling alley	8	1	9
Water sports at Eriboll	1	3	4
Balnakeil Wines relocate to Durness	3		3
Air strip	1	1	2
Chalet complex			

HALLADALE VOTING RESULTS

IDEA	bus	forms	total
Hall improvements	56	1	57
Further development of RSPB and tourism	18	3	21
More activities for children	21		21
Develop interpretation of peatlands for tourists	16	2	18
More social activities	17		17
Children's play area	12		12
More education facilities locally	8		8
Better child-care for pre-school children	3	4	7
Bracken control	7		7
Support for wildlife tour company	2		2

MELNESS VOTING RESULTS

IDEA	bus	forms	total
Employment to keep young people in Melness	21	6	27
The Community Centre refurbished and used more	14	7	21
Melness Pier upgraded	18	2	20
A playpark/sports area for youngsters	10	5	15
Further development of the Caladh Sona unit	5	9	14
Control livestock to prevent them from entering gardens	12	1	13
Development of Gaelic Centre	9	4	13
Wind power scheme	8	2	10
Outdoor activity centre	8	2	10
Proper community development plan	5	4	9
Motivation of young folk to stimulate life in this community	5	2	7
More community gatherings and activities	3	3	6
Signposts to identify Hope	2	4	6
A summer ranger/guide	4		4
A focal point for the community			
Scrambler track			

MELVICH/PORTSKERRA VOTING RESULTS

IDEA	bus	forms	total
Modernise the village hall	52	3	55
A better swing park	32	2	34
Road around village required urgent repair	32	2	34
Meeting place for 12 –18 year olds	28	4	32
Repairs carried out to Portskerra Pier	22	3	25
Call centre at the industrial units	20	1	21
Improved parking at the church in Strathy	9	11	20
Games room, cyber café for youngsters at the industrialunits	15	3	18
Tidy up at beach and provision of litter bins	9	3	12
Wind farm	12		12
Heritage centre	7	4	11
Nursery provision	8	2	10
Street lights extended to the Shore	8		9
Sports centre	7	1	8
Provision of a countryside ranger	1	3	4
Bowling alley	3	1	4
Outdoor swimming pool	3	1	4
Local brochure	2	1	3
Conservatory for Sinclair Court		1	1
A place to eat – eg. restaurant, chippy	6	2	8

SKERRAY VOTING RESULTS

IDEAS	bus	forms	total
Community cattle herd	1	10	11
Bunk house accommodation	1	14	15
Maximise crofter forestry potential		24	24
Availability of local produce for sale – lamb, veg etc.	4	21	25
A group formed to organise childrens activities		6	6
Old church hall converted into a war museum and the memorial area landscaped	4	21	25
Redevelopment of site at the harbour – possibly resaurant/café/toilets	3	23	26
Sewerage system		41	41
Get the post office back into the heart of the community		4	4
Toilets		21	21
Centre for senior citizens		6	6
Local woodyard		11	11
A supermarket		2	2
A youth club with darts, pool tables, ping pong, riding, etc.		8	8
Concerts		2	2
An equestrian centre		3	3

STRATHNAVER VOTING RESULTS

IDEA	bus	forms	total
Renovation of Syre Barn	4	18	22
More use of the village hall	3	13	16
Proper parking places for fishers	2	13	15
Get rid of stray sheep and deer	3	7	10
Cattle grids at school entrance/exit		7	7
Disabled toilets in Strathnaver Hall		5	5
Public toilets at the village hall	1	4	5
More opportunities for the community to get involved	1	1	2
Local control of sporting rights		1	1
Any development to be at Syre, Altnaharra and Bettyhill and Strathnaver to stay as it is		1	1

STRATHY VOTING RESULTS

IDEA	bus	form	Total
Toilets at the beach/cemetery	28	15	43
A youth club	22	4	26
Improve TV, radio reception and mobile phones	20	3	23
Cattle grids at each end of the village	14	5	19
Local shops – possibly co-operative system – and similar for feedstuffs	5	8	13
Tourist ranger/guide	8	4	12
Shelter belts of trees	4	6	10
Making a focal point in the village	7	3	10
Day care centre	6	4	10
Bracken and whin control	6	4	10
More sheep and cattle	7	2	9
Community ownership of some small businesses for additional employment and tourist facilities	2	6	8
Create village “officer”	2	6	8
Arts and crafts exhibition and sales outlet	3	5	8
Tourist brochure	3	4	7
Paths to archaeological sites	3	4	7
Seaweed harvesting	1	4	5
Young people should be collecting historical information	3	1	4
Use of seaweed fertilisers	2	2	4
Call centre based at industrial units at Melvich			

TONGUE VOTING RESULTS

Idea	bus	forms	total
Restaurant/café	23	2	25
Ewan Robertson and Tongue history museum using building believed to be his home	9	14	23
Create circular walks around the village	8	11	19
Sports area adjacent to the school combined with picnic/play area for visitors and locals	17	2	19
Tourist information point near car park to provide information on local walks etc.	11	7	18
Sort the football field	9	9	18
More public footpaths	7	10	17
Better use of the community hall – dances, social events	9	8	17
Village golf course	13	3	16
Provide more entertainment in the village hall	9	5	14
Leisure centre with squash courts, badminton etc	8	6	14
Tourist information/guides	12	1	13
Employ village officer	4	7	11
Improve/upgrade childrens playpark	7	4	11
Water sports centre	6	3	9
Blandy Trail	5	3	8
Local walk centred on the architecture of Tongue	7	1	8
Fish farm	8		8
Astro-turf football pitch	7		7
Horse riding centre	6		6
More shops eg mini shopping mall	1	5	6
Youth club	2	4	6
Own football team	5		5
Complete cycle around Borgie forest to create a circular route	3	1	4
Dry ski slopes	4		4
Pitch and putt	4		4
Coffee shop with facilities for 12+ to adult	2	1	3
Larger community centre	2		2
Curling centre with refreshment facilities	1		1

Altnaharra

- Re-opening of Crask Inn
- Refurbishment of Strathnaver Hall
- Childrens playpark
- Farr swimming pool
- Maintaining but not widening A638 and pointing bridges
- Roads Dept leaving a supply of grit for roads in Altnaharra

Armadale

- Hall being modernised at Armadale water, doors and windows
- Road widening Brawl to Armadale
- Strathy hall more entertainment
- New doctors surgery
- Peatlands Management Scheme
- Possibility of cattle grid at end of the road
- Upgrade of road in near future
- Tree harvesting at Strathy and Borgie
- Community cattle herds
- Activities in Strathy hall
- New changing rooms at the football pitch in Melvich
- Possibility of handover of estate to locals
- Gym in swimming pool
- Activities in local halls

Bettyhill

- Swimming pool excellent facility underused
- Bowls accessible to all financially, good leisure puruit for linking
- Kids footbll
- Dùthchas
- Community hall activities
- Shoe box appeal
- Road widening
- Personal awareness safety evening
- Adult education classes
- Telecottage
- Swimming pool and future developments sports hall?
- Bingo
- Badminton for children and adults
- A836 road improvements
- Fund raising

Bettyhill continued...

- Screen machine
- Nursery
- Generous response to appeals eg. Central America Appeal
- Encouraging tourism
- Library
- Distance learning
- Moving the War Memorial
- Roll of Honour
- Strathnaver Trail
- Bike trail at Gordon Terrace
- Community council
- School board
- Skerray co-op
- Oyster cultivation
- John Kenneth's memorial seat

Durness

- Hall
- Playgroup trying to get a place
- Eriboll pier
- Walk to ships names
- Stockproof the village
- Cattlegrids
- Bouncy castle
- Video of Durness at the end of 20C
- Durness Brochure
- Printing of a book
- Walkways of historical interest Laid area
- New telephone/TV mast compatible with mobile phone use

Halladale

- Peatlands Management Scheme
- Countryside Premium Scheme
- Sheep Health Scheme
- Township Development Scheme
- TV scheme
- Improvements to Halladale and Melvich halls
- Re-appraisal of crofting land use land ownership
- CASE schemes
- RSPB visitor centre
- Highland Interpretive Strategy
- Development of Strathy Hall
- "Initiative at the Edge"

Melness

- Melness Gaelic Centre
- Proposed developments at the pier
- Daniel Trust
- Crofters Trust
- Public transport survey
- Forestry
- Wind power scheme

Melvich

- At the moment we are trying to refurbish/extend the village hall for the community
- Industrial units not in use
- Pier project
- Play area
- Care unit at Sinclair Court
- Playing fields
- Play area by football pitch
- Self catering unit
- Guest house upgrades
- Recreation park and sports ground
- Sinclair Court community centre

Skerray

- SNH crofting pilot scheme
- New entrants scheme
- OAP monthly dinner
- CASE start up schemes
- Community co-op
- Township development Scheme
- Gaelic school (Tongue)
- Comann Eachdraidh Sgeireadh
- Public hall activities
- Norccelt community enterprise
- Hall restoration
- Coastguard
- Bowling club
- Dùthchas
- Telecottage expanding communications
- Forestry
- New shed
- The wee shop and everything
- New initiatives in crofting bringing crofts back into good heart
- The pathway and bridge to Torridale
- Local forest enterprise (tree planting)
- Feed supply (Norccelt)
- The new water pipes installed although quite a lot to be done yet

Skerray continued ...

- The new swimming pool in Bettyhill
- The hall activities
- Beach walk
- Macmillan coffee morning

Strathnaver

- Notice board
- Hall refurbishment
- TV club to improve reception
- Strathnaver Trail

Strathy

- Community cattle herds
- Dùthchas
- Bid for Bowside Estate
- Hall facilities
- Village hall activities
- Day care centre at Sinclair Court
- Day care centre in addition to Strathy hall (we think this is current)
- Bid for toilets at Strathy beach
- Proposed new road from Bettyhill to Armadale
- Community council has ongoing projects
- Local studies
- Display by local studies
- Sports club

Tongue

- Plat school collection
- Bonfire night
- OAP/childrens parties
- Daniel Trust
- Football pitch
- Tongue/Melness tots club sub committee ongoing plans for new playgroup and nursery
- Crofters forestry at Dalcharn which will create work locally in fencing, trees for furniture, charcoal, mushroom culture
- Awaiting new fire station
- Day centres for the elderly
- Rifle hall project
- Foster care/child care

APPENDIX 6

NORTH SUTHERLAND – AGENCY STRENGTHS

Agency	Comment	Code	No
Forest Enterprise	Opportunities to improve Forest Structure/ Landscape	E	1
Highlands of Scotland Tourist Board	Scenery, coastline, beaches and landscapes	E	1
Scottish Tourist Board	Scenery – mountain, coast etc.	E	1
Caithness and Sutherland Enterprise	Natural environment – implications for economic, social and environmental development of area, particularly important in maintaining the strength of communities in an economically fragile area	E	3
Crofters Commission	Outstanding natural environment	E	3
Forestry Commission	Good examples of native woodland	E	3
Forestry Commission	Scope for expanding woodland area.	E	3
Forest Enterprise	High conservation value bog systems	E	3
Highland Council	Peatland Management Scheme available for positive land management assistance.	E	3
Highland Council	RSPB Visitor Centre and Reserve at Forsinard.	E	3
Highland Council	A natural heritage area of national or international importance.	E	3
Highland Council	Notable “wilderness” area in western part for remote recreation.	E	3
RSPB	Important species include: Otter, freshwater pearl mussel, red-throated diver, black-throated diver, golden eagle, merlin, peregrine and golden plover, corncrake.	E	3
RSPB	Many SSSIs and much of area notified as a SAC and/or proposed as SPA as part of Nature 2000.	E	3
RSPB	Much of area of international importance (blanket bays, sea cliffs).	E	3
RSPB	Natural Heritage: (Habitats and species)	E	3
Scottish Environment Protection Agency	High quality of environment	E	3
Scottish Natural Heritage	High natural heritage importance (coastal/ peatlands)	E	3
Scottish Natural Heritage	Native woodland resource (inc. ancient woodlands)	E	3
Scottish Tourist Board	‘Green’ environment	E	3
Scottish Tourist Board	Wildlife – marine environment	E	3
Scottish Environment Protection Agency	Small number of local significant polluting influences	E	9
Highlands of Scotland Tourist Board	Peace and quiet, the wilderness	E	10
Scottish Tourist Board	Peace and quiet – wild land	E	10
Highland Council	Community-owned Estates (e.g. Melness, Keodale).	EC	3
Highland Council	Many communities underpinned by crofting legislation, thus assisting socio-economic and environmental stability.	EC	3
Highland Council	Renowned internationally for angling.	EC	4
Highland Council	Stalking and rough shooting for an international clientele.	EC	4
Crofters Commission	magnet for tourism; eg. hillwalking, fishing, sailing, windsurfing, wildlife enthusiasts	EC	5
Highlands of Scotland Tourist Board	Consistent visitor numbers	EC	5
Highlands of Scotland Tourist Board	Majority of visitors staying within the area	EC	5
Highlands of Scotland Tourist Board	Very high spend per visitor	EC	5
Highlands of Scotland Tourist Board	Very upmarket visitor profile	EC	5
Scottish Natural Heritage	Highly attractive to tourists	EC	5
Scottish Homes	Unemployment rate declining	EC	9
Forestry Commission	good examples of commercial woodlands	EC	10
Forestry Commission	North West Sutherland Native Woodland Project in place.	EC	10
Forestry Commission	scope for expanding woodland area	EC	10
Forest Enterprise	Growing conditions for good quality conifers in localised shelter and good soils	EC	10
Crofters Commission	Potential to market local produce as being high quality, semi-organic, with low negative impact on the environment	EC	11

Caithness and Sutherland Enterprise	Community identity – implications for economic, social and environmental development of area, particularly important in maintaining the strength of communities in an economically fragile area	S	1
Scottish Homes	Number of households increasing, increase in single person households	S	3
Scottish Homes	Projected 3% decline in population 1994-2011	S	3
Scottish Homes	Relatively stable population with in-migration cancelling out natural decrease	S	3
Crofters Commission	Good quality of life - peace, low crime, sense of community	S	4
Caithness and Sutherland Enterprise	Cultural heritage – implications for economic, social and environmental development of area, particularly important in maintaining the strength of communities in an economically fragile area	S	5
Highland Council	High archaeological significance, e.g: Stathnaver.	S	5
Historic Scotland	Key individual high-potential sites and landscapes.	S	5
Historic Scotland	Locals and visitors interest in archaeology already present.	S	5
Historic Scotland	Positive attitude in local community to archaeology and interpretation.	S	5
Scottish Arts Council	Active arts promoter in Skerry, who presents a programme of arts performances, and a crafts workshop in the local area.	S	5
Scottish Arts Council	The Mill Theatre in Thurso is a well equipped small theatre.	S	5
Scottish Arts Council	The nearest building base arts facility is the Lyth Arts Centre in Wick who themselves are about to undergo a review of their operation.	S	5
Scottish Arts Council	The Northlands Festival. Its success is perhaps the basis for an opportunity to bring resources eg. lighting equipment that could be used to make small local facilities such as primary schools venues of arts activity.	S	5
Scottish Arts Council	There are two capital projects supported by SAC in different stages of development – a gallery in Helmsdale and a cinema in Thurso.	S	5
Scottish Tourist Board	Archeology	S	5
Scottish Tourist Board	People and culture	S	5
Forest Enterprise	Opportunities to develop local recreation infrastructure	S	10
Highlands of Scotland Tourist Board	Outdoor activities	S	10
Scottish Homes	Average house prices below Scottish average	S	11
Scottish Homes	Scottish Homes investment of £2.963 million attracting £1.633 million in private finance and leading to the development of 99 units, over the period 1989-1998.	S	11
Scottish Homes	Waiting lists reducing	S	11

APPENDIX 7

NORTH SUTHERLAND - AGENCY CHALLENGES

Agency	Comment	Code	No
Forestry Commission	Encourage reduction in grazing pressures to allow natural regeneration of trees and ground flora.	E	3
RSPB	Maintain and enhance natural heritage interest.	E	3
RSPB	Improve promotion of value of natural heritage interest.	E	3
RSPB	Promote greater understanding and appreciation of natural heritage features.	E	3
Scottish Natural Heritage	To aim for a positive local perception of designations	E	3
Scottish Natural Heritage	Increase/ improve woodland resource	E	3
Scottish Natural Heritage	Ensure use of resources is sustainable	E	3
Scottish Environment Protection Agency	Waste management / minimisation	E	9
Scottish Environment Protection Agency	To develop complementary mechanisms to the more conventional regulatory procedures including the further development of partnerships and consensus building.	E	9
Scottish Environment Protection Agency	Education on pollution issues	E	9
RSPB	Promote better understanding between nature conservation bodies and local people	E	
Crofters Commission	Remoteness - making import of goods expensive and marketing of products and services difficult	EC	2
Forest Enterprise	Road Network	EC	2
Scottish Tourist Board	Cost of transport / lack of public transport	EC	2
Crofters Commission	Harsh climate and environment - some of most difficult conditions in UK for agricultural production	EC	3
Forest Enterprise	Low visitor numbers	EC	5
Forest Enterprise	Distance from main tourist areas	EC	5
Highlands of Scotland Tourist Board	Lack of indoor facilities	EC	5
Highlands of Scotland Tourist Board	Lack of awareness / image of the area	EC	5
Highlands of Scotland Tourist Board	Quality of accommodation	EC	5
Highlands of Scotland Tourist Board	Quality of retailing and catering	EC	5
Highlands of Scotland Tourist Board	Information provision/ signage	EC	5
Highlands of Scotland Tourist Board	Poor attractiveness for families	EC	5
Highlands of Scotland Tourist Board	Poor international attraction	EC	5
Scottish Tourist Board	To develop tourism outwith the main tourist areas	EC	5
Scottish Tourist Board	To extend the season	EC	5
Scottish Tourist Board	Weather – all weather facilities	EC	5
Forestry Commission	Encourage the use of woodland within crofting communities.	EC	10
Forest Enterprise	Exposure and growing conditions	EC	10
Forest Enterprise	Distances from Timber Markets	EC	10
Caithness and Sutherland Enterprise	Encouraging Business start-ups/ Business Growth	EC	13
Scottish Homes	Sparsely populated and fragile economy	EC	13
Crofters Commission	Gradual erosion in communal working	S	1
Caithness and Sutherland Enterprise	Outmigration	S	3
Crofters Commission	Population decline	S	3
Crofters Commission	Progressively ageing population - migration of young people to central belt due to lack of economic/educational opportunities and high cost of living (petrol/food/housing) relative to income	S	3
RSPB	Maintain viable communities – vital for positive management	S	3
Historic Scotland	Increase in forestry	S	5
Historic Scotland	Limited nature of archaeological records	S	5

Historic Scotland	Difficulty of presenting important but complex multi-period archaeology to the public	S	5
Historic Scotland	Need for synthetic archaeological work to provide an accessible summary	S	5
Historic Scotland	Remote in terms of information and advice.	S	5
Historic Scotland	Need for an accessible local database (Sites and Monuments Record).	S	5
Scottish Arts Council	The dispersed population and apparent lack of a focus for arts activity seems an obvious gap in provision.	S	5
Scottish Homes	No Speculative build	S	11
Scottish Homes	Land supply problems	S	11
Scottish Homes	Ageing pop. in large owner occupied properties	S	11
Scottish Homes	High levels of BTS housing	S	11
Scottish Homes	First time buyers cannot access owner occupation	S	11
Scottish Homes	Migration rates and house purchases below average	S	11
Scottish Homes	Mismatch between house types and household composition	S	11
Scottish Environment Protection Agency	Development of Sustainability Indicators		
Scottish Environment Protection Agency	To understand what is meant by Sustainable Development		

APPENDIX 8

NORTH SUTHERLAND - AGENCY PROPOSALS FOR CHANGE

Agency	Comment	Code	No
Highland Council	Natural heritage interpretation, trails and enjoyment	E	2
Highland Council	HC Wild remote walking, coastal walks, multi-day treks	E	2
RSPB	Improve knowledge base of all concerned i.e. Natural Heritage interest and value.	E	3
Scottish Natural Heritage	Consultation on review of SSSI's /positive management agreements	E	3
Scottish Natural Heritage	SNH Build on existing resources/skills eg. Ranger service.	E	3
Scottish Environment Protection Agency	Make use of the Precautionary Principle if the balance of costs and benefits justifies it	E	9
Scottish Environment Protection Agency	SEPA Develop catchment management plans	E	9
Scottish Environment Protection Agency	SEPA Assist in the development of waste minimisation schemes	E	9
Scottish Environment Protection Agency	SEPA Advice to dischargers on alternative processes	E	9
Scottish Environment Protection Agency	SEPA Raising awareness of issues	E	9
Forest Enterprise	FE Improve/ develop road infrastructure	EC	2
Crofters Commission	CC Improved training for Clerks and Assessors to make them more effective agents for change within their communities	EC	3
Crofters Commission	CC Develop proposals with communities for increased community decision making in crofting regulation	EC	3
Crofters Commission	CC Work with people and agencies to increase opportunities for diversification of crofters into sustainable non-agricultural activity	EC	3
Crofters Commission	CC Work with others to support return of cattle to crofting areas	EC	3
Highland Council	HC Reforms to CAP and Agenda 2000 to increase support for extensive livestock rearing and tillage, and for marketing to promote products from high quality environmental areas	EC	3
Highland Council	HC Crofter forestry and native woodland projects	EC	3
Highland Council	HC "Flow Country Experience" tourist attractions to enable visitors to see a Peatland vista	EC	5
Highland of Scotland Tourist Board	Minimise the effects of seasonality	EC	5
Highland of Scotland Tourist Board	HOST To extend the retention and dispersal of visitors	EC	5
Highland of Scotland Tourist Board	HOST Development of orientation panels	EC	5
Highland of Scotland Tourist Board	HOST Development of North Kessock Highland Wildlife Centre	EC	5
Highland of Scotland Tourist Board	HOST Development of IT services eg. Ossian itinerary planning/ HOST website features etc.	EC	5
Highland of Scotland Tourist Board	HOST Development of recognised tourist routes and trails eg. NW Highland Route	EC	5
Highland of Scotland Tourist Board	HOST Various objectives and tactics as laid out in HOST Strategy	EC	5
Highland Council	HC Small scale 'community' renewable energy projects.	Ec	8
Forestry Commission	Build up skills base locally.	EC	10
Forestry Commission	FC Source fence materials, seed, planting stock etc. locally.	EC	10
Forestry Commission	FC Instill culture to value the woodland resource.	EC	10
Forest Enterprise	Improve Forest Design	EC	10
Forest Enterprise	FE Greater consultation with local community	EC	10
Scottish Natural Heritage	SNH Increase remit of NW Sutherland Native Woodland Project manager	EC	10
Forest Enterprise	FE Develop local markets and tourism strategy	EC	12

Highland Council	HC Telecottage working	EC	14
Highland Council	HC Large coastal quarry near Durness/Eriboll - provided any adverse impacts are not significant and that international aggregates market offers confidence	EC	15
Highland Council	HC Further community stakeholder interest in future management of land	EC	16
Scottish Homes	SH Contribute to the sustainability and development of communities to ensure a high quality of life for all	S	4
Scottish Homes	SH With partners establish agreed priorities for action which will impact on health education services, transport, employment and housing	S	4
Highland Council	HC Cultural heritage interpretation, trails and enjoyment	S	5
Historic Scotland	Use of provisions of CPS and WGS schemes to protect and improve management of archaeological sites.	S	5
Historic Scotland	HS Potential of the development of heritage trails.	S	5
Historic Scotland	HS Council idea of building video links through remote centres.	S	5
Scottish Arts Council	Draw together the main arts protagonists in the area with the community representatives to consider the need for facilities.	S	5
Scottish Natural Heritage	SNH Targeted advertising (grant aid for leaflets, improvements to land, access provision etc.)	S	6
Crofters Commission	CC Investigate with local people and agencies need for more local housing and scope to release croft land for local housing development	S	11
Scottish Homes	Fund affordable housing to ease housing pressure	S	11
Scottish Homes	SH Provide grant support targeted to households experiencing constrained opportunities to provide both ownership and renting opportunities	S	11
Scottish Homes	SH Address site availability and infrastructure issues	S	11
Scottish Homes	SH Contribute to the development of planning framework to identify and improve access routes to appropriate housing for those with particular needs	S	11
Scottish Homes	SH Promote barrier free housing	S	11
Scottish Homes	SH Fund adaptations	S	11
Scottish Homes	SH Improve the quality and effectiveness of existing housing	S	11
Scottish Homes	SH Continue support for Care and Repair	S	11
Scottish Homes	SH Undertake joint funding of housing in support of economic development	S	11
Caithness and Sutherland Enterprise	Better interaction between communities and agencies	S	14
Caithness and Sutherland Enterprise	CASE More co-ordinated and action-focused planning	S	14
Crofters Commission	Local strategies for development with full participation of communities	S	14
RSPB	RSPB Improve knowledge base of nature conservation bodies re. difficulties/problems facing local communities and local authorities.	S	14
RSPB	RSPB Promote better understanding and spirit of partnership.	S	14
Scottish Natural Heritage	SNH Increase local liaison	S	14